

## West Devon Borough Council

## **Draft Statement of Accounts (Un-audited)**

2020/2021



West Devon Borough Council

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#### Statement of Accounts 2020-21

The Statement of Accounts 2020-21 can be made available in large print, Braille, tape format or other languages upon request.

West Devon Borough Council is committed to reflecting the full diversity of our community and to promoting equality of opportunity for everyone.

## Section 1

## **Narrative Statement**

## Introduction to the 2020/21 Statement of Accounts by Councillor Neil Jory, Leader of West Devon Borough Council



I am very pleased to welcome you to the 2020/21 Statement of Accounts for West Devon Borough Council. It has undoubtedly been a challenging year that none of us could really have imagined with the pandemic, one that will remain in our memories for a very long time. In March 2020, the Council rapidly changed its operations, to provide much needed support to our community groups, our businesses and offering assistance to our most vulnerable residents through our community response. I am truly proud of the way that we have all united together, in the most difficult of times, to be there for each other and bringing about a profound rethink of the way we live and work.

The Council was proactive and approved an Amended Budget for 2020/21 in September 2020, to address the projected financial impact on the Borough from the pandemic. This took into account the additional financial support that was announced by the Government. Our Council, along with other South West Councils, lobbied the case for this additional funding that was so desperately needed.

There was also considerable Government funding support to businesses impacted by the pandemic. This included significant business grant allocations for many businesses in the Retail, Hospitality and Leisure sector, amongst others. This funding flowed through the Council's Accounts and the Council has handed out essential Government funding of £25 million of business grants to 1,566 businesses in 2020/21.

West Devon is a special place. From the wildness and beauty of the Moor, to the hustle and activity of our market towns, the legacy of our industrial heritage and the warmth and spirit of our communities, that evidence is around us every day. In response to the newly evolving challenges and opportunities of the post-pandemic landscape, the Council has started a six week public consultation on its 20 year vision for our Borough, 'The Plan for West Devon'. The document is aspirational and inspirational, setting out the West Devon that we want to live in. Tell us what you think about West Devon as a place to live, work and visit: <a href="https://www.engagement.westdevon.gov.uk/planforwestdevon">https://www.engagement.westdevon.gov.uk/planforwestdevon</a>

Underpinning our vision, we must ensure that we deliver quality Council services that are responsive to the needs of West Devon, its residents and businesses. We are all aware of the huge challenge we face as a society in dealing with climate change and the Council declared an emergency in May 2019. The Council has set aside some funding for projects to help achieve our aim to be a carbon neutral organisation by 2030 and the whole District by 2050.

In such a difficult year, I am pleased to report a small surplus for the 20/21 year of £75,000 (1.0% of the net budget of £7.71m). This shows another strong performance over what has been an exceptional year and demonstrates the Council's financial resilience and actions taken to maintain longer term stability in service delivery going forward. This surplus will go into the Council's unearmarked reserves, with a view to it being reinvested in our core services and The Plan for West Devon.

#### **Councillor N Jory, Leader of the Council**

#### Foreword by the Chief Executive



During the past year, the Council has continued to play a vital role in responding to the global pandemic, by continuing to deliver core services, whilst also re-aligning staff and resources to respond to the needs of the community and Government initiatives. The agile operating model established over the last few years has enabled the vast majority of staff to continue to work efficiently and safely from home, whilst the ability and willingness of staff to take on new challenges has delivered support where it has been urgently needed.

The Coronavirus pandemic has impacted the lives of everybody in our Borough. I am incredibly impressed at the speed at which the Council

has continued to adapt to support the delivery of government support schemes such as the business grants, emergency food parcels for shielding residents and supporting our Public Health colleagues with Track and Trace.

Covid had a significant impact on our finances with some of our key income sources being impacted through the national lockdowns. As a result, in September, we developed and agreed a revised budget for the year which meant that we haven't had to make cuts to our core services. Additional funding was provided by Government to contribute to some of the financial losses we suffered and we made our voice heard through national and local lobbying of Government and our local MPs.

During these difficult times, the Council provided financial support to its leisure provider to keep leisure services running and to cover essential operating costs while they were closed, to ensure centres were in a position to reopen to our residents as restrictions began to be lifted. We also provided assistance to the local economy and local businesses through our Covid support officers providing advice and support to businesses. The Council has also applied for funding for a West Devon Transport Hub at Okehampton and to progress plans for an Eco Museum and active travel.

The Council is taking its first steps towards developing a new long-term strategy for the Borough, 'A Plan for West Devon'. From supporting businesses to thrive, to helping communities stay strong, it's now time for our residents, businesses and stakeholders to share how they see West Devon as a place to live, work, and play and what they hope for in the future.

I would like to take this opportunity to pay tribute to all of the Members and staff whose dedication to public service and tireless commitment has shone through in the Council's response to the pandemic.

#### Andy Bates, Chief Executive

# Message from the Section 151 Officer and Corporate Director for Strategic Finance - Lisa Buckle



The Statement of Accounts has been prepared in accordance with the requirements of the Chartered Institute of Public Finance and Accountancy (CIPFA). The aim of the Accounts is to enable members of the public, Council Members, partners, stakeholders and other interested parties to:

- Understand the financial position of the Council as at 31 March 2021 and how the Council has performed against the budget set for 2020/21
- Be assured that the financial position of the Council is secure, with a degree of resilience.

This Narrative Statement provides information about West Devon Borough Council, including the key issues affecting the Council and its Accounts. It is very important to us to provide residents and other stakeholders with the confidence that the public money for which we are responsible has been properly accounted for.

Prudent financial management in the past, has meant that the Council was in a relatively healthy position financially before the pandemic hit. When Councillors set the Budget for 2020/21 in February 2020, no-one could have foreseen how our future finances and everyday lives were about to be impacted.

The finance team have tracked the financial impact of the pandemic on the Council and submitted monthly returns to the Government highlighting the financial cost and loss of income streams, as well as submitting claims to the Government for lost revenue from sales, fees and charges. The management of risk and promoting financial resilience is a key principle of our budget strategy and this has helped facilitate our response. Key to the authority's financial resilience are our reserves, which are at a prudent level.

Although our Earmarked Reserves appear to have increased in 2020/21 by £3.957m to £8.941m, an amount of £2.609m of this is due to a technical accounting adjustment where Councils were compensated for the business rates holidays that were announced by the Government for the retail, hospitality and leisure sectors in 2020/21. This temporary increase in reserves will reverse back out again in the 2021/22 Accounts, to fund the deficit on the Collection Fund. Therefore this is not money which is available for the Council to spend and it is important that this is not misinterpreted in the Accounts, as this is a national issue.

We are in unprecedented times and the Council faces significant risk of increased demand for services, increased costs and reducing funding. The next few years will be challenging as the Council moves into the Recovery phase and the Government's Fair Funding Review and the reset of the Business Rates baseline will be introduced, coupled with receiving no Government Grant and the cessation of the current New Homes Bonus scheme.

#### Mrs Lisa Buckle BSc (Hons), ACA Corporate Director for Strategic Finance (S151 Officer)

#### NARRATIVE STATEMENT – INTRODUCTION

1. Each year West Devon Borough Council publishes a Statement of Accounts that incorporates all the financial statements and disclosure notes required by statute. The Statement of Accounting Policies summarises the framework within which the Council's accounts are prepared and published.

#### **REVIEW OF THE YEAR – THE REVENUE BUDGET**

2. The amended 2020/21 budget for West Devon was £7.71 million. A surplus of £75,000 means that the actual spend was 1.0% less than the budget. This saving will go into the Council's Unearmarked Reserves which now stand at £1.294 million. The main components of the General Fund budget for 2020/21 and how these compare with actual income and expenditure are set out below:

	Estimate £000	Actual £000	Difference Cost/ (Saving) £000
Cost of services	7,317	7,367	50
Parish Precepts	1,640	1,640	-
Interest and Investment income	(105)	(37)	68
Amount to be met from Government grants and taxation	8,852	8,970	118
Financed from:			
Business Rates	(1,648)	(1,648)	-
Business Rates Pooling Gain - See Note* below	(95)	-	95
Council Tax	(6,437)	(6,437)	-
Surplus on Collection Fund	(67)	(67)	-
Rural Services Delivery Grant	(464)	(464)	
Budgeted Earmarked Reserve Contributions	(141)	(141)	-
Amended Budget Earmarked Reserve Contributions Amended Budget - 3rd tranche of Gov COVID funding & New Burdens Gov grant for the	-	(69) (219)	(69) (219)
administration of the Business Rates Grants SURPLUS FOR 2020/21	-	(75)	(75)

Note\* - A Business Rates Pooling Gain of £163,000 was received in 2020/21 but this has been transferred to the Business Rates Retention Earmarked Reserve and therefore has not been used to support the cost of services in 20/21.

3. The surplus on the General Fund Balance of £75,000 is essentially a break-even position and represents less than 0.4% of the Council's gross turnover in 2020/21 of £21.06 million. The £75,000 will be added to Unearmarked Reserves as set out in paragraph 2.

	£000
Total Comprehensive Income and Expenditure	1,574
Remeasurements of the net defined benefit pension liability	(4,787)
Surplus on the revaluation of Property, Plant and Equipment	1,724
Surplus on the revaluation of financial assets	(3)
Transfers to earmarked reserves	3,957
Transfers from the General Fund Balance to earmarked reserves	-
The detail of the items below are shown in Note 7 'Adjustments between Accounting Basis and Funding Basis under Regulations'	
Adjustments primarily involving the Capital Adjustment Account	735
Adjustments primarily involving the Capital Receipts Reserve	10
Adjustments primarily involving the Capital Grants Unapplied Account	103
Adjustments primarily involving the Pensions Reserve	(572)
Adjustments primarily involving the Council Tax Collection Fund Adjustment Account	51
Adjustments primarily involving the Business Rates Collection Fund Adjustment Account	(2,866)
Adjustments primarily involving the Accumulated Absences Account	(1)
Underspend for the 2020/21 financial year	(75)

4. The table below shows a reconciliation of the position shown on the bottom of the Comprehensive Income and Expenditure Statement and the underspend for 20/21.

5. A summary of the main differences from budget in 2020/21 is provided below:

ANALYSIS OF VARIATIONS		%
(% column shows variation against budget)	£000	variation
Increases in expenditure/reduction in income		
COVID-19 expenditure (The £836k includes Leisure Support of £435k to	836	-
the Council's leisure provider, which has been funded from earmarked		
reserves – as shown below)		
Sales, fees and charges income shortfall - e.g. losses in car parking	840	55.0%
income and other regulatory services e.g. licensing. These losses of £840k		
are partly offset by the £436k of Government funding from the income		
guarantee scheme for sales, fees and charges as shown below.		
*Shortfall in Housing Benefit overpayment recoveries (offset by additional	89	65.9%
Housing Benefit subsidy of £141k, see ** below)		
Shortfall in treasury management investment income due to low base rates	69	65.7%
Reductions in expenditure/additional income	(54)	F0.00/
Savings on staff and Member travel and expenses	(51)	56.0%
Historic bank reconciliation adjustment	(69)	-
(as per March 21 Budget Monitoring report)	(110)	0.00/
Salary savings (mainly from vacancies in 2020/21, as per the March 21	(118)	2.9%
Budget Monitoring report which estimated £80k)	(50)	EE 00/
Homelessness – savings in Homelessness prevention expenses	(52)	55.9%
**Additional Housing Benefit Subsidy (see * above)	(141)	1.7%
Employment Estates – mainly savings in expenditure e.g. rates, cleaning supplies plus additional income of £13k	(52)	36.1%
Garden Waste – additional income of £37k and savings in expenditure of £15k	(52)	25.4%
Non-Distributed Costs – Pensions Employer Contributions	(80)	18.6%
(secondary rate), saving on the cash amount paid to Devon County		
Council for pensions employer contributions, as per the March 21 Budget		
Monitoring report	( )	
Business Rates Pooling Gain (actual pooling gain for 2020/21 was £163k, which was £28K higher than the estimate of £135k)	(28)	20.7%
COVID-19 Government grant support (the Council's share of four tranches of COVID grant funding)	(826)	-
Compensation from the Government income guarantee scheme for sales,	(436)	-
fees and charges for 2020-21	(24)	
Other small variances	(34)	-
Sub Total	(105)	
<b>Less: Transfer to a COVID Earmarked Reserve:</b> (Fourth tranche of COVID funding of £151k and bank reconciliation adjustment of £69k) (as	220	-
per the Hub Committee 8 December 2020 Minute)		
Less: Transfer to a new Salary Savings Earmarked Reserve: (salary	80	-
savings from vacancies in 2020/21, as per the March 21 Budget Monitoring report).		

ANALYSIS OF VARIATIONS (% column shows variation against budget)	£000	% variation
Less: Transfer Business Rates Pooling Gain (WDBC share of the overall gain of £163k) to the Business Rates Retention Earmarked Reserve	163	-
Less: Transfer £200,000 of the 2020/21 projected surplus into a Recovery Plan and Corporate Strategy Earmarked Reserve (March 21 Budget Monitoring report)	200	-
Leisure support funded from Earmarked Reserves	(435)	-
Other one-off financing sources from the Amended Budget 2020/21	(198)	-
TOTAL UNDERSPEND FOR 2020/21	(75)	(1.0%)

The amended 2020/21 budget for West Devon was £7.71 million but the actual spend was 1.0% lower, providing an underspend of £75,000 as shown above.

#### KEY AREAS TO NOTE FROM THE 2020/21 STATEMENT OF ACCOUNTS

#### Pension Liability

- 6. International Accounting Standard 19 (IAS19) requires local authorities to recognise pension assets and liabilities within their accounts. The overall impact on the General Fund of the IAS 19 entries is neutral.
- The Actuary has estimated a net deficit on the funded liabilities within the Pension Fund as at 31 March 2021 of £27.1 million, which compares to a deficit of £21.8 million as at 31 March 2020. The deficit is derived by calculating the pension assets and liabilities at 31 March 2021. See Note 36 for further information.

#### **Business Rates**

- 8. The Local Government Finance Act 2012 introduced a Business Rates Retention Scheme (BRRS) that enabled local authorities to retain a proportion of the business rates generated in their area, with effect from 1 April 2013. There is a risk of volatility in the system because Councils are exposed to any loss of income if businesses go into decline or if a Council's income from business rates falls due to successful business rates appeals.
- 9. Provision is made for likely refunds of business rates as a result of appeals against the rateable value of business properties. The provision is based on the total value of outstanding appeals at the end of the financial year as advised by the Valuation Office Agency. Using this information, an assessment was made about the likely success rate of appeals and their value.

- In 2020/21 there has been a £206,000 increase in the provision for appeals within the Collection Fund. The balance on the Business Rates Collection Fund at 31 March 2021 is a deficit of £7.22 million (£53,000 deficit in 2019/20). West Devon Borough Council's share of the deficit is 40% (£2.89 million).
- 11. Monies are set aside in the Business Rates Retention Earmarked Reserve to mitigate the impact of volatility in Business Rates income due to the complex accounting arrangements for Business Rates. In 2020/21 the balance of the Business Rates Retention Scheme (BRRS) earmarked reserve increased by £0.36m to £1.26m as at 31 March 2021 (£0.90m at 31 March 2020). This reflects the additional Business Rates income generated for the Borough in 2020/21. Some of this additional business rates income is due to timing differences in the way the Collection Fund operates and part of the funding will be needed to meet future years' budgets for business rates, in particular when business rates baselines are due to be re-set in the future.
  - 12. In addition a new earmarked reserve has been created in 2020/21 called the S31 Compensation Grant (Business Rates) Reserve. During 2020/21 local authorities received S31 grants to offset the business rate reliefs given to businesses during lockdown. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore this S31 grant (£2.46m) together with the Tax Income Guarantee S31 grant for Business Rates of £0.15m has been transferred to the S31 Compensation Grant (Business Rates) Earmarked Reserve. This compensation grant will be applied to the Collection Fund over the next three years to smooth the impact of the Business Rates deficit. The balance on this reserve as at 31 March 2021 is £2.61m.

#### **Trading Company**

13. West Devon Borough Council and South Hams District Council set up a trading company, Servaco Limited, on 4th September 2014. This is a company limited by shares. The company has not traded in 2020/21 and a set of statutory dormant Accounts will be filed with Companies House for the period 1 April 2020 to 31 March 2021. The future of Servaco Limited will be reviewed during 2021/22.

#### Borrowing

14. In 2020/21 the long term borrowing of the Council decreased from £28,944,000 (19/20) to £28,342,000. Short term borrowing increased from £590,000 to £603,000.

#### **Capital Spending**

- 15. The Council spent £1.0 million on capital projects in 2020/21. The main areas of expenditure were as follows:
  - Housing renovation grants including disabled facilities grants (£0.7m)
  - IT schemes (£0.2m)
  - New vehicles (£0.1m)

The capital programme is funded from capital receipts, capital grants, external contributions and earmarked reserves (please see Note 33).

## Financial Instruments – IFRS9 Election to treat Equity Instruments as Fair Value through Other Comprehensive Income

- 16. In February 2017, the Council made the decision to invest £500,000 in the CCLA Local Authority Property Fund, with the investment being placed in April 2017.
- 17. Upon transition to IFRS 9 Financial Instruments on 1 April 2018, and in accordance with paragraphs 5.7.5 and 7.2.8 (b) of IFRS9, West Devon Borough Council made an irrevocable election to present in other comprehensive income, changes in the fair values of its equity instruments. These investments are eligible for the election because they meet the definition of equity instruments in paragraph 11 of IAS32 and are neither held for trading (the Council holds this investment as a long term strategic investment) nor contingent consideration recognised by an acquirer in a business combination to which IFRS3 applies. They are not considered to be puttable instruments because the Council does not have a contractual right to put the instrument back to the issuer for cash.
- 18. A summary of the position of these equity instruments as at 31 March 2021 is shown below:

	Purchase cost	Fair Value at 31 March 2021	Movement in Financial Instruments Revaluation Reserve 2020/21
	£000	£000	£000
Equity Instrument			
CCLA Local Authorities Property Fund	500	471	(3)

#### FINANCIAL NEEDS AND RESOURCES

- 19. The Council maintains both capital and revenue reserves. The provision of an appropriate level of balances is a fundamental part of prudent financial management, enabling the Council to build up funds to meet known and potential financial commitments.
- 20. General Fund reserves (which include earmarked reserves) have increased by £4.0m from the preceding year and stand at £10.2m at 31 March 2021. This is mainly due to the new Earmarked Reserve set up in 2020/21 to hold the S31 Business Rates compensation grants (£2.61m) which will be released to the Collection Fund to smooth the impact of the Business Rates deficit over the next 3 years.
- 21. The increase in Earmarked Reserves of £3.957m, is mainly due to the new S31 Business Rates compensation grants reserve of £2.609m, which is a technical accounting adjustment where Councils were compensated for the business rates holidays that were announced by the Government for the retail, hospitality and leisure sectors in 2020/21. This temporary increase in reserves will reverse back out again in the 2021/22 Accounts, to fund the deficit on the Collection Fund. Therefore this is not money which is available for the Council to spend and it is important that this is not misinterpreted in the Accounts, as this is a national issue.
- 22. The General Fund Balance (un-earmarked reserve) has increased by £75,000 in 2020/21 and totals £1.294m. Revenue reserves may be used to finance capital or revenue spending plans. The level of Reserves are assessed as adequate for the Council's operations.
- 23. Capital Reserves are represented by capital receipts and capital contributions unapplied. The balance at 31 March 2021 amounts to £0.377m, compared to £0.367m at the end of the previous year.
- 24. There are a number of Unusable Reserves which include the Revaluation Reserve, Capital Adjustment Account and Pensions Reserve which are subject to complex accounting arrangements. The Revaluation Reserve and Capital Adjustment Account are used primarily to account for changes in fixed asset values associated with revaluations and new capital expenditure and as such cannot be used to finance capital or revenue expenditure. In addition the Financial Instruments Revaluation Unusable Reserve was created in 2018/19 following the implementation of IFRS9 Financial Instruments on 1 April 2018.
- 25. When reviewing the amount of overall reserves held, consideration should be given to the possible implications of the Pension Fund deficiency disclosed within the notes to the balance sheet. The requirement to recognise the net pension liability in the balance sheet has reduced the reported net worth of the Authority by £27.1 million at 31 March 2021. This disclosure follows the implementation of the International Accounting Standards (IAS 19). This standard requires local authorities and other businesses to disclose pension assets and liabilities within the balance sheet.

26. It is important to gain an understanding of the accounts to appreciate the nature of this reported deficiency, which is based on a "snapshot" of pension assets and liabilities at the year end. This is quite different from the valuation basis used for the purposes of establishing the employer's contribution rate and fund shortfall, which are calculated using actuarial assumptions spread over a number of years.

#### **Annual Governance Statement (AGS)**

27. The Council's Annual Governance Statement sets out the arrangements for governance which the Council has in place. The AGS is published alongside the Accounts for 2020/21.

#### **COVID-19 Response**

- 28. The Covid-19 pandemic has undoubtedly had a significant impact on the Council during the financial year. The pandemic required us to refocus officer effort to deliver support to our residents, businesses and communities while maintaining the majority of our core services.
- 29. In March 2020 we took the decision that all office staff should work from home which meant that we were able to continue to provide our services to residents uninterrupted.
- 30. During the year we adapted quickly to develop the processes and procedures that enabled us to provide £25 million of business grants to 1,566 businesses within the Borough.
- 31. New community grant schemes were launched to provide support to voluntary organisations that were supporting residents and direct welfare support schemes were implemented for those residents who required short term, emergency help to buy essentials

#### In Year Budget

- 32. Covid-19 has a significant impact on our finances with some of our key income sources being impacted throughout the national lockdowns. As a result, in September, we developed and agreed a revised budget for the year which means that we haven't had to cut our core services.
- 33. Fortunately additional funding has since been provided by Government to contribute to some of the financial losses we suffered.

#### New Chief Executive

34. Andy Bates, previously the South West Principal Adviser for the Local Government Association, took up the post of joint Chief Executive for both West Devon Borough Council and South Hams District Council with effect from June 2020. His predecessor in the post resigned in March 2020.

#### LOOKING FORWARD TO THE FUTURE AND NEXT STEPS

#### **Developing our priorities**

- 35. We have made great progress in pushing ahead with our priorities having adopted a number of strategies focusing on Housing, Climate and Biodiversity and Consultation and Engagement.
- 36. These were all in development prior to the pandemic and as a result, in July, we held a series of Recovery Workshops, based on the principle of Build Back Better. This enabled all Members to put forward proposals for how we should respond to emerging challenges and maximise on emerging opportunities.
- 37. The recovery plans have been refined and informed a draft Corporate Strategy for the Council which will be considered during 2021/22.
- 38. There is no denying that West Devon is an incredibly special place. In response to the newly evolving challenges and opportunities of the post-pandemic landscape, the Borough Council has started a six week public consultation on its 20 year vision for our Borough, 'A Plan for West Devon'. Tell us what you think about West Devon as a place to live, work and visit:

https://www.engagement.westdevon.gov.uk

#### **Climate Emergency Response**

- 39. In 2019, the Council declared a climate change and biodiversity emergency. The Council has agreed an ambitious plan to support its aim to be a carbon neutral organisation by 2030 and to help the whole borough reach net-zero carbon by 2050 by joining forces with the Devon Climate Emergency Response Group to support the creation of a Devon-wide plan.
- 40. During 2020/21 the Council backed up its ambitions by developing and adopting a Climate and Biodiversity Strategy and Action Plan setting out specific actions that the Council and our communities can take to respond to the emergency.

#### **Covid-19 Community Leadership**

- 41. A key focus for the Council in 2021/22 will be ensuring we continue to support our communities in responding to the Covid-19 pandemic.
- 42. We know that the broader impacts of this pandemic will be felt for many years both locally and nationally and we continue to assess the impact on the Council's finances and our communities.

#### Working with communities

- 43. We will continue our work with Town and Parish Councils and Neighbourhood Planning Groups to prepare Town Centre Strategies. These will identify priorities and provide the basis for coordinated action to ensure the role town centres play in meeting the needs of communities and their hinterland are maintained and enhanced.
- 44. Covid-19 has enhanced our relationship with Town and Parish Councils as well as wider community groups, some of which have formed specifically to help the most vulnerable through the pandemic.
- 45. Through our recovery planning we will look to further develop on these relationships and identify opportunities to support our communities.

#### Our financial future

- 46. The situation continues to evolve and we are continuing to assess the impacts on our finances and our communities of the pandemic, but we know that this will be a long term recovery and we have commenced our recovery planning.
- 47. The financial standing of the Council is secure in the immediate future, but there is still much work to do to ensure the long term financial sustainability of the Council. The next few years will be challenging as the Council moves into the Recovery phase and the Government's Fair Funding Review and the reset of the Business Rates baseline will be introduced, coupled with receiving no Government Grant and the cessation of the current New Homes Bonus scheme.

#### **Going Concern**

48. There is a high degree of uncertainty about future levels of funding for local government. The Council is awaiting the announcement from the Government of the Comprehensive Spending Review for 2022/23 onwards, as the plans published in Spending Review 2020 only covered the single year of 2021/22. The other areas adding to the uncertainty are the postponement of the implementation of the Fair Funding Review, the future resetting of business rates baselines, the impact of the COVID-19 pandemic on major income streams and the future of the New Homes Bonus scheme.

- 49. In 2020/21 a shortfall of £0.5million was originally projected due to the impact of the COVID pandemic on the Council's financial position. At Council on 22<sup>nd</sup> September 2020, Members approved an Amended Budget for 2020/21 which addressed this shortfall.
- 50. Based on the S151 Officer's management assessment (which has included consideration of the Government support available, the Council's current level of reserves, the level of working capital including cash and investments, a sensitivity analysis on forecast cashflows, income from local taxation and borrowing headroom etc.), there is no material uncertainty and as a result the Accounts for 2020/21 are prepared on a going concern basis.

#### **Issue of the Accounts**

51. The Corporate Director for Strategic Finance (Section 151 Officer) authorised the unaudited Statement of Accounts 2020/21 for issue on 30 July 2021. Events taking place after this date are not reflected in the financial statements or notes.

#### ACHIEVEMENTS FOR 2020/21

The following pages set out the achievements of the Council for 2020/21

#### Supporting our Residents

In a year that has been challenging for all residents of West Devon, the Council has focused much of its effort on ensuring existing support was maintained while putting new support measures in place.

Action	20/21 Update
Covid-19 response	During 2020/21 we took steps to ensure our residents were supported throughout the pandemic, we increased our Money Advice offering from 3 days to 5 days, launched an emergency welfare fund to support individuals that found themselves without money for essentials and delivered food parcels to our most vulnerable residents who were required to shield but couldn't access food and essential supplies. Our Councillors formed Community Clusters in order to ensure a joined up response between the Council and the Voluntary Sector - holding regular focused meetings online.
Homes Strategy – Better Homes, Better Lives	During the year we developed and adopted a five year strategy setting out how we'll ensure all of our residents have access to safe and warm homes.
Disabled Facilities Grants	In the last 12 months we've enabled 71 residents to live in their homes more safely by adapting their property.
A warmer and more energy efficient home	During the year we've enabled 330 families to access energy efficient measures for their homes in addition to awarding grants to 38 of the least energy efficient properties for installing first time central heating
Counselling and Mentoring Young People	Through our membership of the Community Safety Partnership we've worked with young people in Tavistock involved in county lines and exploitation. The young people have now disengaged with these concerning activities and continue to attend the youth sessions.
Support to our Leisure Services	During the year we worked closely with our Leisure provider, Fusion, to support them during a period which saw all Leisure Centres forced to close. By providing financial support to cover essential operating costs while closed, we've ensured that the centres were in a position to reopen to our residents as Covid-19 restrictions began to lift.

#### Supporting the Economy

This year has been incredibly challenging for many of our business, most of which were required to close as part of the national effort to stop the spread of Covid-19. The Council has acted quickly to ensure that vital lifelines have been made available to businesses across the Borough.

Action	2020/21
Providing government business grants	The Council acted quickly, using its new IT platform to develop application processes for businesses to claim much needed grants. A total of £25m in grants was awarded throughout the year. An incredible effort by the team.
Covid safety advice and Support to businesses	The challenges of Covid required many businesses to adapt in order to offer a safe customer experience. To support our existing environmental health team, we appointed Covid-19 Compliance Officers to offer businesses and towns safety advice and support. Since they joined us in November, 630 visits to businesses have been undertaken across West Devon (and South Hams)
Business Growth Support and Advice	Through our partnership with Business Information Point, we have provided over 79 hours 1-to-1 support to 30 businesses. Support for the businesses has focused on advice to deal with the covid-19 pandemic, financial, marketing and business development support. We also ran a week long fully funded online course through the pop-up business school, leading to the launching of a West Devon Business Forum on Facebook to enable businesses across the Borough to network
Supporting our highstreets	The Council was awarded just under £100,000 to support Reopening of the Local High Streets as Covid restrictions begun being lifted. Working with Town Councils, we advertised our Towns, provided additional marshals to encourage social distancing, enhancing the appearance of the high street by placing art in vacant shop windows. We're developing plans to do more of the same in 2021/22
Spending Local	During the year, a new Procurement Strategy was considered. As part of the Strategy, the Council have made a commitment to explore opportunities to spend more of its budget with suppliers within the West Devon Borough Council area
Supporting our key towns	During the year we have supported the Tavistock Business Improvement District with its renewal proposals, hosted two conversations with businesses and Town Councillors in Tavistock and Okehampton to better understand the needs of the place, begun conversations with Okehampton about how their businesses may want to work together in the future, and positioned Okehampton and Tavistock at the heart of an application for £922k of Community Renewal Fund monies.

## **Enhancing our Communities**

Action	2020/21
Support to community schemes	Our Members each have a locality fund of £500 a year which enables them to support local community initiatives. During 2020/21, over 35 schemes were awarded a total of £12,976. During the year we also launched a specific Covid-19 grant scheme which awarded funding to support voluntary sector schemes such as developing educational videos during lockdown, establishing delivery of essential supplies to residents and delivering food parcels to families that would normally receive free school meals.
Adopted a Climate and Biodiversity Strategy and Action Plan	During 2020/21 the Council adopted a Climate and Biodiversity Strategy and Action Plan which sets out specific actions that the Council and our communities can take to respond to the emergency.
Community Safety	During the year to Sept 2019- Oct 2021, 21 Anti-Social Behaviour referrals where made to the Community Safety Partnership. Included in these were issues with young people causing problems in Okehampton. The ASB Officer and the Police Youth Intervention Officers have worked with the Youth Offending Team to address the behaviour. Generally, there is positive engagement by all partner agencies and monthly ASB meetings continue to be held.
Seamoor Lotto	Our community lottery, now in its 3 <sup>rd</sup> year, is enabling 101 charity and community groups across West Devon and South Hams to raise over £25,000 a year.

#### **Service Delivery and Governance**

Throughout the year, we're really pleased that the significant majority of our services continued to be deliver in addition to the new services we implemented to respond to the pandemic. Our office staff all transitioned brilliantly to working from home full time and our frontline staff adopted new safety measures to ensure they could continue to support our residents and communities.

Action	2020/21
Maintaining services	We took the decision in March that all office staff should work from home. Our staff have been able to work from home for many years and so this was a smooth transition. We supported employees through the transition to homeworking, including providing advice and guidance on maintaining health and wellbeing, and holding regular staff briefings online. A number of staff also trained as Mental Health First Aiders and can now offer support to colleagues. We also continued to recruit staff with our recruitment process shifting to an online interview process.
Revising our budget	Covid had a significant impact on our finances with some of our key income sources being impacted through the national lockdowns. As a result, in September, we developed and agreed a revised budget for the year. Fortunately additional funding has been provided by Government to contribute to some of the financial losses we suffered.
Continuing to develop our priorities	We have made great progress in pushing ahead with our priorities having adopted a number of strategies focusing on Housing, Climate and Biodiversity Strategy and Consultation and Engagement. The focus for the coming year will be on delivering against the action plans for these. We have also made good progress in developing the 'Plan for West Devon'.
Democracy Online	The Council quickly took steps to implement remote meetings of its committees. All 31 Members of the Council were able to participate in the democratic process and our residents were able to watch meetings online. A total of 35 formal committee meetings were held online during the year.
Three- Weekly Waste Collections	During the year we commenced a trial of 1,000 properties moving to three- weekly waste collections and enhanced recycling services. The results of the trial will be considered during 2021/22 and if successful, may be rolled out across the Borough.

#### 2020/21 IN NUMBERS

The following are just a few examples of how our funding was used during the year to support our businesses, residents and communities

## 2154

Advice

Residents £100,000

supported with advice through our 19 partnership with Citizens

debt, Funding to support our key businesses with Covid-19 housing and employment towns recovery from Covid- Safety Measures

630 Visits to support

# £8,877 Awarded 21

West with. facilities across Devon grants

improving the through capital community by taking action without

Anti-Social

31 **Council computers** to maintain community Behaviour Referrals dealt repurposed to enable home education of children access to а computer

properties adapted to support their needs, enabling them to remain in improvements their own homes

Residents £13,000 Member £25m Community in areas

in **Grants Government Business** awarded to projects making Support Grants awarded to local businesses within the Borough

#### PERFORMANCE INDICATORS FOR 2020/21

Performance has continued the multi-year trend and been maintained at a high, and generally improving, level. It is encouraging to see a continuing decline in the volumes of calls to the contact centre and a continued trend in a move to online interaction. Work is planned to develop and implement a new Performance Management Framework for the Council and to review performance measures in line with the Council's Corporate Strategy. This will include a new approach to reporting performance through Overview and Scrutiny so that performance is reported by each theme rather than all performance measures being included in a single report.

#### **Balanced Scorecard**

	Below target performance						
	Narrowly off target, be aware						
0	On or above target						

Customer					Process							
Q1	Q2	Q3	Q4	Yr.			Q1	Q2	Q3	Q4	Yr.	
0	0		٠		Waste Recycling Rate %		0	0	0	0	0	Processing speed of new benefit claims
0	0	0	0	0	Residual waste per household		-	-		-		Processing speed – change of
A				A	Contact centre calls answered		•	•	0	0	•	circumstances
-	-	-	-	-	within 20 seconds							% of Major planning applications
0		0		0	Average number missed waste and recycling collections per			Ĩ	•		Ĩ	determined on time (with extensions)
	-				100,000							
						1						
Fin	and	cial				Organisational Capacity						
Q1	Q2	Q3	Q4	Yr.			Q1	Q2	Q3	Q4	Yr.	
0					% of Non-Domestic Rates collected		0	0	0	0	0	Working days lost to sickness absence
					% of Council Tax collected							

#### PRINCIPAL RISKS AND UNCERTAINTIES

A risk and opportunity management strategy is in place to identify and evaluate risks. There are clearly defined steps to support better decision making through the understanding of risks, whether a positive opportunity or a threat and the likely impact. A Statutory Officers' Panel was set up in 2015/16 and a key role of this Panel is strategic risk management. This Panel consists of the Head of Paid Service, Chief Finance Officer and the Monitoring Officer. A risk report is presented to the Council's Audit Committee every six months. The latest update was presented to the Committee on 29<sup>th</sup> June 2021 with the principle risks being set out as below.

Risk Title	Description	Current Note (June 2021)
Adherence to	Failure to sustain a robust	The Council is in the process of closing its Accounts
Medium Term	on-going medium term	for 2020/21 and these will be published by 1st
Financial	financial strategy in WDBC	August 2021. In the Council's latest budget report
Strategy	with adequate reserves to	for 2020/21, a small surplus of £23,000 is
	meet unforeseen	predicted, against the Council's total net budget of
	circumstances, due to cost	just over £7million.
	pressures and reduced	The Council has to be entirely independent to fund
	income, council decisions,	all of its services on a net budget of just over
	changes in Government	£7million, as the Borough Council no longer
	policy with regard to	receives any main Government Grant (Revenue
	business rates and	Support Grant). The Council has had a reduction in
	affordable housing;	core Government funding of £3million per year since 2010.
	Potential impact on delivering the MTFS,	The Council will prepare its Medium Term Financial
	particularly if	Strategy for the period covering 2022/23 to
	national/regional	2026/27 and this will be presented to the Hub
	businesses successfully	Committee in September 2021.
	appeal against business	The Council will continue to respond to national
	rate valuations or litigation	funding consultations and lobby alongside other
	proceedings / legal	Devon Councils and national organisations such as
	challenges / planning	the District Councils' Network for a multi-year
	appeals, etc.	financial settlement, to aid long term strategic
		financial planning. The Fair Funding Review and
		the re-setting of the Business Rates baseline could
		be deferred from 2022/23. The Council is also
		awaiting further Government announcements on
		the New Homes Bonus funding. The Budget Gap
		over the next two years is likely to be in excess of
		£0.5million and work is already underway to
		address this. Much will also depend on the next
		Government financial settlement for 2022/23 and
		confirmation on funding items like Negative
		Revenue Support Grant, which has been assumed
		in the modelling to start impacting in 2022/23.

Risk Title	Description	Current Note (June 2021)
Inadequate Staffing Resource	Failure to have sufficient staffing arrangements. Loss of staff morale, and inadequate resources for training and re-skilling in an ongoing period of change. Failure to engage staff resulting in uncertainty regarding changes in working practices and job security. Particular risk in relation to future terms and conditions. Cost and time of retraining/up-skilling staff. Unrealistic expectations in relation to staffing capacity.	The ongoing response to Covid-19 continues to impact staffing resource as we continue to:- - Process business grants - Prepare for new Restart Grants - Implement Covid-19 Secure elections - Offer support and advice to businesses on safety measures - Plan for the removal of restrictions - Plan and implement recovery measures including development of a new Corporate Strategy Flexibility around government funding has meant that we have been able to extend the temporary Covid marshals to support business advice on safety measures, supporting our existing EH team resource.
Business Continuity	Officers fail to develop robust processes to ensure business continuity in the event of a significant event occurring, e.g. Failure to ensure the continuous availability of critical IT systems	Covid-19 incident management meetings have now reduced to twice a week and remain an effective way of the management team monitoring the impacts. While we still find ourselves in the 'response' phase of the pandemic, we will now focus on refining our broader business continuity plans to cover other scenarios.

Risk Title	Description	Current Note (June 2021)
Emergency	There is high public	The Council continues to engage with the Local
Response	expectation in relation to supporting communities during coastal erosion/storm damage/flooding events, as well as engagement in longer term recovery, in particular assumptions about capital investment to restore assets. The risk relates to how best to support dispersed communities, e.g. with filling, transporting and laying sandbags as well as providing workforce on site, given limited resources and expectations during an event.	Resilience Forum and is keeping its emergency response plans up to date
Covid-19	Covid-19 (Coronavirus) will	We continue to monitor the government roadmap
(Coronavirus) impact on services	impact on the ability for the Council to deliver its services leading to a drop in operational performance and customer satisfaction. There will be additional financial implications	<ul> <li>in order to identify any possible impacts on council services. As restrictions are lifted, we have been able to 'stand down' our community response although there still remains a focus on provision of government grants to businesses which is causing pressure in this area of the Council.</li> <li>The summer period may well see additional pressures to our localities team given the expected increase in 'staycations'. To support this activity, the Council have extended our Covid-19 compliance officers until the end of the year.</li> </ul>
Political Commitment for Change	On-going political commitment to support changes needed for ongoing financial sustainability & community resilience	Council have supported the development of a new Corporate Strategy which will set out a clear direction and priorities for the future. The draft strategy will be considered by Council in July 2021 and there will then be a period of consultation on the emerging priorities. A final strategy and detailed delivery plans will be considered by Hub and Council in September 2021.

Risk Title	Description	Current Note (June 2021)
Health and	Covid-19 has a significant	All Centre's are open and running activities in line
Wellbeing	impact on Leisure	with Covid-19 restrictions and as before the
Service	provision given the nature	popular activities being Swim School, casual
Provision	of activities and hygiene	swimming, group exercise classes, then going to
	requirements. The risk is	the gym.
	that as leisure centres	
	make adjustments to	
	reduce the risk of Covid-19	Average monthly usage for all 6 Centres is running
	to both staff and	at c35,000 whereas prior to the pandemic this
	customers, the capacity of	would be between 52-55,000.
	the centres is significantly	In the first month of returning, 634 centres
	reduced while many overheads and operating	memberships were taken but overall numbers are at 56% at c3,800 compared to c6,700 in Feb '20.
	costs remain the same.	Swim School is performing very well with numbers
	costs remain the same.	currently at 71% compared to Feb'20.
		Group exercise classes occupancy is at c75% and is
		still affected due to space and number restrictions.
		GP Referrals are back but numbers are still small
		and other activities, schools and clubs are
		beginning to return.
		Fusion highlight that customers are upbeat and
		usage is going in the right direction. This will
		hopefully improve further when Step 4 of the
		lockdown eases. However in a recent APSE report
		the effects of the pandemic on leisure are likely to
		last for another 18months with social distancing
		and public anxiety likely to suppress centre usage
		for a period of time. A report to Members on
		Leisure is on the Hub Committee Forward Plan for October 2021.

Risk Title	Description	Current Note (June 2021)
Delivery of waste & recycling service changes	The risk is that the Trial of 3 weekly residual collections is negatively impacted by the Covid-19 pandemic as a result of higher than normal waste from homes resulting in skewed data	At the Hub Committee meeting on 27th April 2021, Members considered a report on the Waste Collection Frequency Trial (Minute HC86). In this report, the findings of the trial of three- weekly refuse collections to around 1,000 households in the Borough was endorsed. It was resolved that a further report be presented to the Hub Committee in September 2021 that details the potential income/costs and the national waste strategy impacts, so that a final decision can be made on whether a three-weekly refuse collection should be implemented throughout the Borough from Spring 2022. During the interim, the Council will continue to collect on a three-weekly basis from the trial households. While the overall risk score has increased (as the likelihood of inaccurate data has materialised), in extending the trial, it is likely that we will have more accurate data to make a decision on.

## **Section 2**

## **Core Financial Statements**

#### SECTION 2A COMPREHENSIVE INCOME & EXPENDITURE STATEMENT

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

		2020/21		stated*	2019/20 Res	2
Net Expenditure	Gross Income	Gross Expenditure	Segment	Net Expenditure	Gross Income	Gross Expenditure
£000	£000	£000		£000	£000	£000
5,146	(14,114)	19,260	Customer Service & Delivery	5,141	(13,338)	18,479
427	(50)	477	Strategic Finance	663	(77)	740
671	(2,885)	3,556	Place and Enterprise	487	(1,602)	2,089
3,016	(644)	3,660	Governance & Assurance	3,287	(740)	4,027
			Material Items (Note 2)	-	-	-
9,260	(17,693)	26,953	Cost of Services	9,578	(15,757)	25,335
1,659			Other operating expenditure (Note 9)	1,375		
(785)			Financing and investment income and expenditure (Note 10)	1,124		
(11,626)			Taxation and non-specific grant income (Note 11)	(9,710)		
(1,492)			(Surplus) or Deficit on Provision of Services	2,367		
(1,724)			(Surplus) or deficit on revaluation of Property, Plant and Equipment	(89)		
4,787			Remeasurements of the net defined benefit liability	(3,043)		
3			(Surplus) or deficit from investments in equity instruments designated at fair value through other comprehensive income	18		
3,066			Other Comprehensive Income and Expenditure	(3,114)		
1,574			Total Comprehensive Income and Expenditure	(747)		

\*The 2019/20 Cost of Services have been restated in 2020/21 following a Management Restructure in September 2019. The total cost of services figures remain the same, only the presentation of the individual service groups has changed.

#### SECTION 2B: MOVEMENT IN RESERVES STATEMENT

#### **Movement in Reserves Statement**

This statement shows the movement from the start of the year to the end on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The Movement in Reserves Statement shows how the movements in year of the Authority's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable to council tax for the year. The Increase/Decrease in Year line shows the statutory General Fund Balance movements in the year following these adjustments.

2020/21	General Fund Balance £000	Earmarked General Fund Reserves £000	Total General Fund Reserves £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Authority Reserves 2020/21 £000
Balance at 31 March 2020 carried forward	1,219	4,984	6,203	159	208	6,570	(4,132)	2,438
Movement in Reserves during Year								
Total Comprehensive Income & Expenditure	1,492	-	1,492	-	-	1,492	(3,066)	(1,574)
Adjustments between accounting basis & funding basis under regulations (Note 7)	2,540	-	2,540	(1)	11	2,550	(2,550)	-
Transfers to/from Earmarked Reserves (Note 8)	(3,957)	3,957	-	-	-	-	-	-
Íncrease/ (Decrease) in Year	75	3,957	4,032	(1)	11	4,042	(5,616)	(1,574)
Balance at 31 March 2021 carried forward	1,294	8,941	10,235	158	219	10,612	(9,748)	864

### SECTION 2B: MOVEMENT IN RESERVES STATEMENT

2019/20 Comparatives Balance at 31 March 2019 carried forward	General Fund Balance £000 <b>1,286</b>	Earmarked General Fund Reserves £000 <b>4,316</b>	Total General Fund Reserves £000 5,602	Capital Receipts Reserve £000 <b>321</b>	Capital Grants Unapplied £000 <b>548</b>	Total Usable Reserves £000 6,471	Unusable Reserves £000 (4,780)	Total Authority Reserves 2019/20 £000 1,691
Movement in Reserves during Year								
Total Comprehensive Income & Expenditure	(2,367)	-	(2,367)	-	-	(2,367)	3,114	747
Adjustments between accounting basis & funding basis under regulations (Note 7)	2,968	-	2,968	(162)	(340)	2,466	(2,466)	-
Transfers to/from Earmarked Reserves (Note 8)	(668)	668	-	-	-	-	-	-
Íncrease/ (Decrease) in Year	(67)	668	601	(162)	(340)	99	648	747
Balance at 31 March 2020 carried forward	1,219	4,984	6,203	159	208	6,570	(4,132)	2,438

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

31 March		Notes	31 March
2020			2021
£000			£000
24,593	Property, Plant & Equipment	12	25,594
19,004	Investment Property	13	19,830
75	Intangible Assets		200
474	Long Term Investments	14	471
-	Long Term Debtors	15	-
44,146	Long Term Assets		46,095
3,000	Short Term Investments	14	6,500
3,318	Short Term Debtors	15	6,283
10,477	Cash and Cash Equivalents	17	12,760
16,795	Current Assets		25,543
(4,135)	Short Term Creditors	18	(11,138)
(590)	Short Term Borrowing	14	(603)
(1,129)	Revenue Grants in Advance	31	(689)
(804)	Provisions	19	(886)
(6,658)	Current Liabilities		(13,316)
(208)	Long Term Creditors	18	(179)
(28,944)	Long Term Borrowing	14	(28,342)
(21,783)	Pension Fund Liabilities	36	(27,142)
(910)	Capital Grants Receipts in Advance	31	(1,795)
(51,845)	Long Term Liabilities		(57,458)
2,438	Total Net Assets		864
6,570	Usable Reserves	20	10,612
(4,132)	Unusable Reserves	21	(9,748)
2,438	Total Reserves		864

The notes on pages 35 to 121 form part of these financial statements. The unaudited accounts were issued on 30 July 2021.

#### SECTION 2D. CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by way of taxation and grant income or from the recipients of services provided by the Authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

2019/20 £000		2020/21 £000
2,367	Net (surplus) or deficit on the provision of services	(1,492)
(2,346)	Adjustments to net surplus or deficit on the provision of services for non-cash movements (Note 22)	(4,662)
816	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities (Note 23)	669
837	Net cash flows from Operating Activities	(5,485)
1,882	Net increase/(decrease) in Investing Activities (Note 24)	2,111
(2,558)	Net cash outflow/(inflow) from Financing Activities (Note 25)	1,091
161	Net (increase) or decrease in cash and cash equivalents	(2,283)
10,638	Cash and cash equivalents at the beginning of the reporting period	10,477
10,477	Cash and cash equivalents at the end of the reporting period (Note 17)	12,760

## **Section 3**

## Notes to the Financial Statements

#### Notes to the Financial Statements

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# 1. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or circumstances that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Authority's Balance Sheet at 31 March 2021 for which there are significant risks of material adjustment in the forthcoming financial year are as follows:

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions
Property, Plant and Equipment	Asset valuations are based on market prices and are periodically reviewed to ensure that the Council does not materially misstate its non-current assets.	A reduction in the estimated valuations would result in reductions to the Revaluation Reserve and / or a loss recorded as appropriate in the Comprehensive
	The outbreak of Covid-19 has impacted global financial markets and as at the valuation date, less weight can be attached to previous market evidence to inform opinions of value. There is an unprecedented set of circumstances on which to base a judgement.	Income and Expenditure Statement. If the value of the Council's operational properties were to reduce by 10%, this would result in an impact on the financial statements of approximately £2.6m.
	Valuations are therefore reported on the basis of 'material valuation uncertainty' as per the RICS (Royal Institution of Chartered Surveyors) Red Book Global. Consequently, less certainty and a higher degree of caution should be attached to the valuation. At the current time, it is not possible to accurately predict the longevity and severity of the impact of Covid-19 on the economy.	An increase in estimated valuations would result in increases to the Revaluation Reserve and / or reversals of previous negative revaluations to the Comprehensive Income and Expenditure Statement and / or gains being recorded as appropriate in the Comprehensive Income and Expenditure Statement.
	Therefore, values have been based on the situation prior to Covid-19, on the assumption that values will be restored when the real estate market becomes more fluid.	If the useful life of assets is reduced, depreciation increases and the carrying amount of the asset falls. If the depreciation lives
	Assets are depreciated over useful lives which are estimated annually. The carrying value of Property, Plant and Equipment as at 31 March 2021 is £26 million.	of the assets were to change by 1 year across all assets, this would have a £162,000 impact on the Council's finances.

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions
Fair value measure- ment of investment property	The Council's external valuers use recognised valuation techniques to determine the fair value of Investment Property each year. This involves making assumptions and estimates in terms of how market participants would price the property. The fair value of Investment Properties as at 31 March 2021 is £20 million. The outbreak of Covid-19 has impacted global financial markets and as at the valuation date, less weight can be attached to previous market evidence to inform opinions of value. There is an unprecedented set of circumstances on which to base a judgement. Valuations are therefore reported on the basis of 'material valuation uncertainty' as per the RICS (Royal Institution of Chartered Surveyors) Red Book Global. Consequently, less certainty and a higher degree of caution should be attached to the valuation. At the current time, it is not possible to accurately predict the longevity and severity of the impact of Covid-19 on the assumption that values will be restored when the real estate market becomes more fluid.	The valuations for our Investment Properties are subject to the same uncertainties as those described above. In addition, the fair value estimates may differ from the actual prices that could be achieved in an arm's length transaction. If the fair value estimates were to change by 2%, this would have a £400,000 impact on the Council's finances.
Business Rates Appeals Provision	Estimates have been made for the provision for refunding ratepayers who may successfully appeal against the rateable value of their properties. This includes the current and previous financial years. The estimate is based on those ratepayers who have appealed. The total appeals provision as at 31 March 2021 is £2.21 million, of which the Council's share is 40% (£886,000).	Whilst the uncertainty around Covid-19 means any estimate of the impact would be highly uncertain, the impact would feed through in to the collection fund balance which would then be taken account of in future years' budgets.

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions
	Due to the uncertain impact of Covid-19 on businesses and potential rateable value appeals it is possible that current assumptions may not be fully accurate. The Government has indicated its intention to amend regulations to rule out appeals against rateable values based on the impact of the pandemic, but has not actually done so to date.	
Pensions Liability	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Authority with expert advice about the assumptions to be applied. The value of pension assets is estimated based upon information available at the Balance Sheet date, but these valuations may be earlier than the Balance Sheet date. The actual valuations at the Balance Sheet date, which may not be available until sometime later, may give a different value of pension assets, but this difference is not considered to be material. The Pension Fund's Actuary has provided updated figures for the year based on the last valuation in 2019. This valuation is based upon cash flow and assets values as at 31 March 2021. Contributions are set every 3 years as a result of the actuarial valuation of the Fund required by the Regulations. The next actuarial valuation of the Fund will be carried out during 2022/23 (as at 31 March 2022) and will set contributions for the period from 1 April 2023 to 31 March 2026.	The effects on the net pension liability of changes in individual assumptions can be measured. For example, a 0.1% increase in the discount rate assumption would result in a decrease in the pension liability of £57,000. The assumptions interact in complex ways. For example, in 2020/21, the Authority's actuaries advised that the pension liability has decreased by £0.2 million as a result of a change in "demographic assumptions" and increased by £11.5 million as a result of a change in "financial assumptions". Please refer to Note 36 for further information about the assumptions used by the actuaries.

Item	Uncertainties	Effect if Actual Results Differ from Assumptions
	The carrying value of the Pensions Liability as at 31 March 2021 is £27.1 million. Movements in the value of investments due to current economic uncertainty will affect the valuation of the pension liability. This will include the impact on the value of Investment Properties held by the Local Government Pension Scheme on behalf of West Devon Borough Council.	If the value of investments is found to have changed from the estimates used by the actuaries, it will impact the overall value of the pension liability. For instance, a 5% increase in the pension liability would have an impact of £1.4m on the financial statements.
	A material uncertainty has been identified on the valuations of a number of pooled property investment funds held by Devon Pension Fund for 2020/21 as a result of the COVID- 19 pandemic. These assets are material to the Devon Pension Fund as at 31 March 2021.	The Council's share of these Pension Fund property investments would be material to the Council's net liability, this would also present a material uncertainty on the valuation of the Council's pension assets and liabilities as at 31 March 2021.

# 2. MATERIAL ITEMS OF INCOME AND EXPENDITURE

There are no material items of income and expense in 2019/20 or 2020/21.

# 3. EVENTS AFTER THE REPORTING PERIOD

The draft Statement of Accounts (SOA) for 2020/21 was approved for issue by the Section 151 Officer & Corporate Director for Strategic Finance on 30 July 2021. This is also the date up to which events after the reporting period have been considered.

# 4. EXPENDITURE AND FUNDING ANALYSIS

The objective of the Expenditure and Funding Analysis is to demonstrate to council tax payers how the funding available to the Authority (i.e. government grants, council tax and business rates) for the year has been used in providing services in comparison with those resources consumed or earned by the Authority in accordance with generally accepted accounting practices. The Expenditure and Funding Analysis also shows how this expenditure is allocated for decision making purposes between the Authority's service areas. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement in Section 2A. The Expenditure and Funding Analysis also fulfils the requirement to report by segments.

2020-2021	Net Expenditure Chargeable to the General Fund £000	Adjustments between Funding and Accounting Basis (Note 5) £000	Net Expenditure in the Comprehensive Income and Expenditure Statement £000
Customer Service and Delivery	4,435	711	5,146
Strategic Finance	427	-	427
Place and Enterprise	444	227	671
Governance and Assurance	2,292	724	3,016
Net Cost of Services	7,598	1,662	9,260
Other income and expenditure	(11,630)	878	(10,752)
(Surplus)/Deficit on Provision of Services	(4,032)	2,540	1,492

	General	Earmarked	Total General
	Fund	Reserves	Fund Reserves
	Balance		
	£000	£000	£000
Opening Balance at 31 March 2020	(1,219)	(4,984)	(6,203)
(Increase)/decrease in year	(75)	(3,957)	(4,032)
Closing Balance at 31 March 2021	(1,294)	(8,941)	(10,235)

2019-2020 Comparatives (restated)*	Net Expenditure Chargeable to the General Fund £000	Adjustments between Funding and Accounting Basis (Note 5) £000	Net Expenditure in the Comprehensive Income and Expenditure Statement £000
Customer Service and Delivery	3,802	1,339	5,141
Strategic Finance	663	-	663
Place and Enterprise	197	290	487
Governance and Assurance	2,543	744	3,287
Net Cost of Services	7,205	2,373	9,578
Other income and expenditure	(7,806)	595	(7,211)
(Surplus)/Deficit on Provision of Services	(601)	2,968	2,367

	General	Earmarked	Total General
	Fund	Reserves	Fund Reserves
	Balance		
	£000	£000	£000
Opening Balance at 31 March 2019	(1,286)	(4,316)	(5,602)
(Increase)/decrease in year	67	(668)	(601)
Closing Balance at 31 March 2020	(1,219)	(4,984)	(6,203)

# 5. NOTE TO THE EXPENDITURE AND FUNDING ANALYSIS

This note explains the main adjustments from net expenditure chargeable to the general fund balances to arrive at the amounts in the Comprehensive Income and Expenditure Statement (CIES).

Adjustments between Funding and Accounting Basis						
2020/21	Adjustments for capital purposes (Note A)	Net change for the pensions adjustments (Note B)	Other Differences (Note C)	Total adjustments		
	£000	£000	£000	£000		
Customer Service & Delivery	677	32	2	711		
Strategic Finance	-	-	-			
Place and Enterprise	215	12	-	227		
Governance & Assurance	715	9	-	724		
Net Cost of Services	1,607	53	2	1,662		
Other income and expenditure from the Expenditure & Funding Analysis	(2,455)	519	2,814	878		
Difference between the General Fund surplus or deficit, and the surplus or deficit on the provision of services in the CIES	(848)	572	2,816	2,540		

Adjustments between Funding and Accounting Basis					
2019/20 Comparatives (restated)*	Adjustments for capital purposes (Note A)	Net change for the pensions adjustments (Note B)	Other Differences (Note C)	Total adjustments	
	£000	£000	£000	£000	
Customer Service & Delivery	1,107	251	(19)	1,339	
Strategic Finance	-	-	-	-	
Place and Enterprise	194	96	-	290	
Governance & Assurance	669	76	(1)	744	
Net Cost of Services	1,970	423	(20)	2,373	
Other income and expenditure from the Expenditure & Funding Analysis	(246)	581	260	595	
Difference between the General Fund surplus or deficit, and the surplus or deficit on the provision of services in the CIES	1,724	1,004	240	2,968	

\*The 2019/20 Net Cost of Services has been restated in 2020/21 following a Management Restructure in September 2019. The total net cost of services figures remain the same, only the presentation of the individual service groups has changed.

# Note A: Adjustments for Capital Purposes

Adjustments for capital purposes reflect:

**For services** this column adds in depreciation and impairment and adjusts for revenue expenditure funded from capital under statute.

**Other income and expenditure from the Expenditure and Funding Analysis** – this adjusts for statutory charges for capital financing i.e. Minimum Revenue Provision and other capital contributions. It also adjusts for capital disposals with a transfer of the income on the disposal and the amounts written-off.

# Note B: Net Change for the Pensions Adjustments

Net changes for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

**For services** this represents the removal of the employer pension contributions made by the Authority as allowed by statute and the replacement with current service costs and past service costs.

For other income and expenditure from the Expenditure and Funding Analysis – the net interest on the defined benefit liability is charged to the CIES.

# Note C: Other Differences

Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute:

For services reflects the change in the annual leave accrual when compared with the previous year.

For other income and expenditure from the Expenditure and Funding Analysis represents the timing difference between what is chargeable under statutory regulations for Council Tax and Business Rates that was projected to be received at the start of the financial year, and the income recognised under generally accepted accounting practices.

# 6. EXPENDITURE AND INCOME ANALYSED BY NATURE

The Expenditure and Income Analysed by Nature note shows the amounts that make up the surplus or deficit on the provision of services on the CIES, but here they are categorised by nature instead of by service segment.

Expenditure and Income Analysed by Nature	2019/20 £000	2020/21 £000
Employee Benefits Expenses	7,245	7,099
Other Service Expenses	16,174	18,267
Depreciation, Amortisation and Impairment	1,970	780
Interest Payments	750	758
Pension Fund Administration Expenses	20	19
Net Interest on the net defined benefit liability	561	498
Losses/(Gains) from fair value adjustments	1,130	-
Total Expenditure	27,850	27,421
Fees, Charges and Other Service Income	(5,818)	(5,773)
Interest and Investment Income	(130)	(37)
Income from Council Tax and Business Rates*	(5,508)	(3,188)
Revenue Grants and Contributions**	(13,203)	(19,246)
Capital Grants and Contributions	(716)	(659)
Losses/(Gains) on disposal of non-current assets	(98)	-
Other Income	(10)	(10)
Total Income	(25,483)	(28,913)
(Surplus) or Deficit on Provision of Services	2,367	1,492

\* The figure for Council Tax and Business Rates in this statement is shown net of expenditure (precepts to other bodies). This includes a deficit on the Business Rates Collection Fund Adjustment Account. The expenditure detail is shown in Note 11 – Taxation and Non-Specific Grant Income.

\*\*The increase in Revenue Grants and Contributions largely relates to the receipt of additional COVID-19 related funding support. This includes the S31 compensation grant that local authorities were awarded to offset the business rate reliefs given to businesses during lockdown and the Tax Income Guarantee S31 grant for Business Rates, amounting to £2.61m.

# 7. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Authority in the year, in accordance with proper accounting practice, to the resources that are specified by statutory provisions as being available to the Authority to meet future capital and revenue expenditure.

	Us	able Reser	ves	
	General	Capital	Capital	Movement
2020/21	Fund	Receipts	Grants	in
	Balance	Reserve	Unapplied	Unusable
				Reserves
	£000	£000	£000	£000
Adjustments primarily involving the Capital Adjustment Account (CAA):				
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement (CIES):				
Charges for depreciation and impairment of non-current assets	894			(894)
Revaluation losses/(gains) on Property, Plant and Equipment	-			-
Movements in the market value of Investment Properties	(826)			826
Amortisation of Intangible Assets	54			(54)
Capital grants and contributions applied	(556)			556
Revenue expenditure funded from capital under statute (REFCUS)	658			(658)
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal	-			-
Insertion of items not debited or credited to the CIES:				
Statutory provision for the financing of capital investment	(610)			610
Capital expenditure charged against the General Fund	(199)			199
Revenue Contribution to Capital Outlay - RCCO	(150)			150
Adjustments primarily involving the Capital Grants Unapplied Account:				
Capital grants and contributions unapplied	(103)		103	_
credited to the Comprehensive Income and	(103)		103	-
Expenditure Statement				
Application of grants to capital financing transferred to the Capital Adjustment Account			(92)	92

2020/21	General	Conital	_	
2020/21		Capital	Capital	Movement
	Fund	Receipts	Grants	in
	Balance	Reserve	Unapplied	Unusable
				Reserves
	£000	£000	£000	£000
Adjustments primarily involving the Capital Receipts Reserve:				
Transfer of cash sale proceeds credited as part	_	_		_
of the gain/loss on disposal to the	-	-		-
Comprehensive Income and Expenditure				
Statement				
Transfer of unattached capital receipts	(10)	10		-
Use of the Capital Receipts Reserve to finance		(11)		11
new capital expenditure		()		••
Adjustments primarily involving the Pensions Reserve:				
Reversal of items relating to retirement benefits	1,473			(1,473)
debited or credited to the CIES (see Note 36)	1,410			(1,110)
Employer's pension contributions and direct	(901)			901
payments to pensioners payable in the year				
Adjustments primarily involving the Council				
Tax Collection Fund Adjustment Account:				
Amount by which Council Tax income credited	(51)			51
to the CIES is different from Council Tax				
income calculated for the year in accordance				
with statutory requirements				
Adjustments primarily involving the				
Business Rates Collection Fund				
Adjustment Account*:	0.000			(0,000)
Amount by which Business Rates income	2,866			(2,866)
credited to the CIES is different from Business				
Rates income calculated for the year in				
accordance with statutory requirements				
Adjustment primarily involving the				
Accumulated Absences Account:				
Amount by which officer remuneration charged	1			(1)
to the CIES on an accruals basis is different				
from remuneration chargeable in the year in				
accordance with statutory requirements				
Total Adjustments between the Accounting	2,540	(1)	11	(2,550)
Basis and Funding Basis under regulations in 2020/21				

	Us	sable Reser	ves	
	General	Capital	Capital	Movement
2019/20	Fund	Receipts	Grants	in
Comparatives	Balance	Reserve	Unapplied	Unusable
				Reserves
	£000	£000	£000	£000
Adjustments primarily involving the Capital Adjustment Account (CAA):				
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement (CIES):				
Charges for depreciation and impairment of non-current assets	819			(819)
Revaluation losses/(gains) on Property, Plant and Equipment	9			(9)
Movements in the market value of Investment Properties	1,130			(1,130)
Amortisation of Intangible Assets	59			(59)
Capital grants and contributions applied	(624)			624
Capital grants written off	123			(123)
Revenue expenditure funded from capital under statute (REFCUS)	1,082			(1,082)
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal	2			(2)
Insertion of items not debited or credited to the CIES:				
Statutory provision for the financing of capital investment	(598)			598
Capital expenditure charged against the General Fund	(76)			76
Adjustments primarily involving the Capital Grants Unapplied Account:				
Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure Statement	(92)		92	-
Application of grants to capital financing transferred to the Capital Adjustment Account			(432)	432

	U			
	General	Capital	Capital	Movement
2019/20	Fund	Receipts	Grants	in
Comparatives	Balance	Reserve	Unapplied	Unusable
				Reserves
	£000	£000	£000	£000
Adjustments primarily involving the Capital Receipts Reserve:				
Transfer of cash sale proceeds credited as part	(100)	100		-
of the gain/loss on disposal to the				
Comprehensive Income and Expenditure				
Statement				
Transfer of unattached capital receipts	(10)	10		-
Use of the Capital Receipts Reserve to finance		(272)		272
new capital expenditure		()		
Adjustments primarily involving the Pensions Reserve:				
Reversal of items relating to retirement benefits	1,972			(1,972)
debited or credited to the CIES (see Note 36)	.,			(-,,
Employer's pension contributions and direct	(968)			968
payments to pensioners payable in the year				
Adjustments primarily involving the Council				
Tax Collection Fund Adjustment Account:				
Amount by which Council Tax income credited	20			(20)
to the CIES is different from Council Tax				
income calculated for the year in accordance				
with statutory requirements				
Adjustments primarily involving the				
Business Rates Collection Fund				
Adjustment Account:				
Amount by which Business Rates income	239			(239)
credited to the CIES is different from Business				
Rates income calculated for the year in				
accordance with statutory requirements				
Adjustment primarily involving the				
Accumulated Absences Account:	(10)			10
Amount by which officer remuneration charged	(19)			19
to the CIES on an accruals basis is different				
from remuneration chargeable in the year in				
accordance with statutory requirements			10.10	
Total Adjustments between the Accounting Basis and Funding Basis under regulations	2,968	(162)	(340)	(2,466)
in 2019/20				

\*The large adjustment in 2020/21 regarding the Business Rates Collection Fund Adjustment Account reflects the deficit position on the Business Rates Collection Fund at 31 March 2021. During 2020/21 local authorities received S31 grants to offset the business rate reliefs given to businesses during lockdown. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore there is a deficit on the Business Rates Collection Fund Adjustment Account at 31 March 2021.

## 8. TRANSFERS TO/ FROM EARMARKED RESERVES

This note details the amounts set aside from the General Fund balances in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund expenditure in 2020/21. The purpose of some of the more significant earmarked reserves are shown below:

**Car Parking Maintenance** – In line with the Council's car parking strategy, a car parking maintenance reserve is held to ensure that major planned works on car parks can be carried out at the appropriate time, in line with a cyclical programme of maintenance and repairs.

**New Homes Bonus –** This reserve was established to show how New Homes Bonus funding has been used on an annual basis.

**Business Rates Retention Scheme –** The business rates reserve covers any possible funding issues from the new accounting arrangements and also smooths the volatility in business rates income over a number of years.

**COVID-19** – This is a new reserve set up to hold tranches of Government COVID-19 funding to protect against future COVID-19 losses.

**16/17 Budget Surplus Contingency –** This reserve was created as part of the 2016/17 Budget setting process.

**Innovation Fund (Invest to Earn) Reserve** – Some of this fund will be used to acquire and develop land within West Devon to support local housing need and to facilitate an upgrade to the Hayedown Depot.

**Revenue Grants Reserve** – This reserve holds revenue grants with no repayment conditions that have not been used during the year.

**S31 Compensation Grant (Business Rates) Reserve** – This is a new reserve set up to hold the business rates S31 grants received in 2020/21 to offset the business rate reliefs given to businesses during lockdown. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards.

Although our Earmarked Reserves appear to have increased overall in 2020/21 by £3.957m to £8.941m, an amount of £2.61m of this is due to a technical accounting adjustment where Councils were compensated for the business rates holidays that were announced by the Government for the retail, hospitality and leisure sectors in 2020/21 (this funding is in the S31 Compensation Grant Reserve). This temporary increase in reserves will reverse back out again in the 2021/22 Accounts, to fund the deficit on the Collection Fund. Therefore this is not money which is available for the Council to spend and it is important that this is not misinterpreted in the Accounts, as this is a national issue.

**Financial Stability Reserve** – This reserve was set up in 2018/19 to hold the business rates pilot income. It will be used to meet the primary aim of the business rates pilot bid which is to achieve higher levels of investment in economic regeneration in Devon, and to help secure financial stability for the longer term.

**Vehicle & Plant Reserve** – This reserve was set up in 2019/20 to fund the Council's vehicle replacement programme.

**Recovery Plan and Corporate Strategy** – This is a new reserve set up for funding for the Recovery Plan and Corporate Strategy. Further details on the Corporate Strategy, 'A Plan for West Devon' are set out in the Narrative Statement (paragraphs 35 to 40) and the Leader's Introduction to the Accounts.

The table below shows the earmarked reserve balances at 31 March 2021 and the movement during 2020/21.

2020/21 EARMARKED RESERVES	Balance at 31.3.2020 £000	Transfers Out £000	Transfers In £000	Balance at 31.3.2021 £000
General Fund				
Car Parking Maintenance	464	(23)	43	484
ICT Development	66	(52)	25	39
JSG Future Options	5	-	-	5
Planning Policy & Major Developments	122	-	25	147
16/17 Budget Surplus Contingency	196	(110)	-	86
Members Sustainable Community Fund	-	(3)	9	6
Innovation Fund (Invest to Earn)	432	(33)	-	399
Outdoor Sports & Recreation	18	(2)	-	16
Strategic Waste & Cleansing Options Review	104	(8)	80	176
Leisure Services	204	(146)	-	58
Support Services Trading	8	-	23	31
Environmental Health Initiatives	20	-	-	20
Habitats Reserve	3	(3)	-	-
Financial Stability	454	-	-	454
Joint Local Plan	20	(20)	-	-
Maintenance, Management & Risk Mitigation	190	(6)	118	302
Grounds Maintenance (ex Landscape Maint.)	18	-	30	48
Invest to Save	12	-	-	12
Elections	-	-	20	20
DCC Localism Support Officer	14	(9)	-	5
Neighbourhood Planning Grants	16	(27)	21	10
Cannons Meadow	8	(3)	-	5
DCC Public Health	6	-	-	6
Revenue Grants	508	(67)	471	912
Business Rates Retention Scheme	904	(2,875)	3,231	1,260
COVID-19	-	-	221	221
Town Teams & Economic Grants	23	(18)	21	26

Flood Works	15	-	-	15
New Homes Bonus	401	(297)	348	452
Homelessness	115	-	58	173
Strategic Change	67	-	-	67
Planning Enforcement	5	-	-	5
Maintenance Fund	170	-	72	242
Salary Savings Reserve	-	-	80	80
Recovery Plan & Corporate Strategy	-	-	200	200
Broadband Community Support	-	-	50	50
S106 Monitoring	-	(4)	4	-
S106 Technical Support	-	(6)	8	2
Vehicle Replacement	396	(149)	51	298
SUBTOTAL EARMARKED RESERVES	4,984	(3,861)	5,209	6,332
Business Rates S31 Compensation Grants*	-	-	2,609	2,609
TOTAL EARMARKED REVENUE RESERVES (See note below on the S31 Compensation Grant)	4,984	(3,861)	7,818	8,941
			,	

#### Note\* - Business Rates S31 Compensation Grant Earmarked Reserve

Earmarked Reserves have increased by £3.957m in 2020/21. This is mainly due to the creation of a new earmarked reserve in 2020/21 called the S31 Compensation Grant (Business Rates) Reserve. During 2020/21 local authorities received S31 grants to offset the business rate reliefs given to businesses during lockdown in the retail, hospitality and leisure sectors (business rates holidays). Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore this S31 grant (£2.46m) together with the Tax Income Guarantee S31 grant for Business Rates of £0.15m has been transferred to the Business Rates S31 Compensation Grant Earmarked Reserve. This compensation grant will be applied to the Collection Fund over the next three years to smooth the impact of the Business Rates deficit. The balance on this reserve as at 31 March 2021 is £2.609m.

This temporary increase in reserves will reverse back out again in the 2021/22 Accounts, to fund the deficit on the Collection Fund. Therefore this is not money which is available for the Council to spend and it is important that this is not misinterpreted in the Accounts, as this is a national issue.

2019/20 Comparatives EARMARKED RESERVES	Balance at 31.3.2019 £000	Transfers Out £000	Transfers In £000	Balance at 31.3.2020 £000
General Fund				
Car Parking Maintenance	417	-	47	464
ICT Development	76	(54)	44	66
JSG Future Options	5	-	-	5
Planning Policy & Major Developments	104	(7)	25	122
16/17 Budget Surplus Contingency	375	(179)	-	196
Innovation Fund (Invest to Earn)	453	(28)	7	432
Outdoor Sports & Recreation	18	-	-	18
Strategic Waste & Cleansing Options Review	163	(59)	-	104
Community Housing Fund	152	(152)	-	-
Leisure Services	231	(27)	-	204
Support Services Trading	8	-	-	8
Environmental Health Initiatives	20	-	-	20
Habitats Reserve	8	(5)	-	3
Financial Stability	267	(56)	243	454
Joint Local Plan	30	(10)	-	20
Maintenance, Management & Risk Mitigation (Investment Properties)	88	(18)	120	190
Landscape Maintenance	-	-	18	18
Invest to Save	12	-	-	12
Elections	24	(44)	20	-
DCC Localism Support Officer	5	-	9	14
Neighbourhood Planning Grants	42	(26)	-	16
Cannons Meadow	11	(3)	-	8
DCC Public Health	6	-	-	6
Revenue Grants	422	(49)	135	508
Business Rates Retention Scheme	492	-	412	904
Town Teams & Economic Grants	23	-	-	23
Flood Works	15	-	-	15
New Homes Bonus	291	(390)	500	401
Homelessness	115	<b>(</b> 30)	30	115
Strategic Change	234	(167)	-	67
Planning Enforcement	5	-	-	5
Maintenance Fund	196	(26)	-	170
S106 Monitoring	8	(9)	1	-
Vehicle Replacement	-	-	396	396
TOTAL EARMARKED REVENUE RESERVES	4,316	(1,339)	2,007	4,984

# 9. OTHER OPERATING EXPENDITURE

2019/20 £000		2020/21 £000
1,453	Parish council precepts	1,640
(98)	(Gains)/losses on the disposal of non-current assets	-
20	Pension administration expenses	19
1,375	Total	1,659

# **10. FINANCING AND INVESTMENT INCOME AND EXPENDITURE**

2019/20 £000		2020/21 £000
750	Interest payable and similar charges	759
(130)	Interest receivable and similar income	(37)
(10)	Other investment income	(10)
-	Investment (gains)/losses	-
561	Net interest on the net defined benefit liability	498
(47)	Investment properties (Note 13)	(1,995)
1,124	Total	(785)

2019/20		2020/21
£000		£000
	Council Tax	
(6,127)	Income	(6,437)
(84)	<ul> <li>Collection Fund adjustment</li> </ul>	(112)
21	<ul> <li>Collection Fund - distribution of surplus</li> </ul>	(6)
59	<ul> <li>Support grant to parishes</li> </ul>	-
	Business Rates	
(3,965)	Income	(4,067)
3,179	Tariff*	3,230
1	<ul> <li>Pooling administration costs</li> </ul>	1
(99)	Pooling gain	(163)
8	<ul> <li>Section 31 Adjustment</li> </ul>	-
120	Levy payment	127
(73)	<ul> <li>Transfer of Collection Fund deficit/(surplus)</li> </ul>	2,599
	Non ring - fenced Government Grants:	
(1,063)	<ul> <li>S31 Business Rate Relief Grants*</li> </ul>	(3,740)
(501)	<ul> <li>New Homes Bonus Grant</li> </ul>	(347)
(464)	<ul> <li>Rural Services Delivery Grant</li> </ul>	(464)
(6)	<ul> <li>Levy Account Surplus Grant</li> </ul>	-
	Non ring – fenced Government Grants: COVID-19	
-	<ul> <li>LA Response Grant</li> </ul>	(797)
-	<ul> <li>Sales, Fees and Charges Compensation</li> </ul>	(436)
-	New Burdens Admin Support Grant	(355)
(716)	Capital grants and contributions	(659)
(9,710)	Total	(11,626)

\*The S31 Business Rate Relief Grants received in 2020/21 include the S31 compensation grant that local authorities were awarded to offset the business rate reliefs given to businesses during lockdown and the Tax Income Guarantee S31 grant for Business Rates, amounting to £2.61m in total. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore there is a deficit on the Business Rates Collection Fund Adjustment Account at 31 March 2021 which is reflected in the transfer of the Collection Fund deficit above. The S31 compensation grant is held in an earmarked reserve and will be applied to the Collection Fund over the next three years to smooth the impact of the Business Rates deficit.

This temporary increase in Earmarked Reserves will reverse back out again in the 2021/22 Accounts, to fund the deficit on the Collection Fund. Therefore this is not money which is available for the Council to spend and it is important that this is not misinterpreted in the Accounts, as this is a national issue.

# 12. PROPERTY, PLANT AND EQUIPMENT

# Movements in 2020/21:

	Land and Buildings	Vehicles, Plant & Equipment	Infra- structure Assets	Community Assets	Assets Under Construction	Total Property, Plant and Equipment
	£000	£000	£000	£000	£000	£000
Cost or Valuation						
At 1 April 2020	22,405	2,628	1,074	-	-	26,107
Additions		171				171
Revaluation increases/(decreases) recognised in the Revaluation Reserve	922					922
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services						
At 31 March 2021	23,327	2,799	1,074	-	-	27,200
Accumulated Depreciation and Impairment at 1 April 2020	559	543	412	-	-	1,514
Charge for 2020/21	555	315	24			894
Depreciation written out to the Revaluation Reserve	(740)					(740)
Depreciation written out to the Surplus/Deficit on the Provision of Services	-					-
Depreciation Adjustment (re 19/20)	(62)					(62)
At 31 March 2021	312	858	436	-	-	1,606
Balance Sheet amount at 31 March 2021	23,015	1,941	638	-	-	25,594
Balance Sheet amount at 31 March 2020	21,846	2,085	662	-	-	24,593

# Comparative Movements in 2019/20:

	Land and Buildings	Vehicles, Plant & Equipment	Infra- structure Assets	Community Assets	Assets Under Construction	Total Property, Plant and Equipment
	£000	£000	£000	£000	£000	£000
Cost or Valuation						05.005
At 1 April 2019	22,193	2,628	1,074	-	-	25,895
Additions	187					187
Revaluation increases/(decreases) recognised in the Revaluation Reserve	37					37
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services	(12)					(12)
At 31 March 2020	22,405	2,628	1,074	-	-	26,107
Accumulated Depreciation and Impairment at 1 April 2019	148	218	380	-	-	746
Charge for 2019/20	462	325	32			819
Depreciation written out to the Revaluation Reserve	(52)					(52)
Depreciation written out to the Surplus/Deficit on the Provision of Services	1					1
At 31 March 2020	559	543	412	-	-	1,514
Balance Sheet amount at 31 March 2020	21,846	2,085	662	-	-	24,593
Balance Sheet amount at 31 March 2019	22,045	2,410	694	-	-	25,149

#### Depreciation

The Council provides for depreciation on all assets other than freehold land and community assets. The provision for depreciation is made by allocating the cost (or revalued amount) of the assets over the accounting period expected to benefit from their use. The straight line method of depreciation is used. Assets are depreciated in the year following acquisition and in the year of disposal.

Asset lives are reviewed regularly as part of the property revaluation and annual impairment review. Where the useful life of an asset is revised the carrying amount of the asset is depreciated over the revised remaining life.

#### **Capital Commitments**

As at 31 March 2021 the Authority had not entered into any contracts for the construction or enhancement of Property, Plant and Equipment.

As a comparison, there were no contracts entered as at 31 March 2020.

#### Revaluations

All material freehold land and buildings which comprise the Authority's property portfolio are revalued by the Council's Valuer on a rolling basis.

Valuations of land and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors.

Assets are valued in accordance with a five year rolling programme (with ad hoc valuations taking place, for example where assets have been enhanced). In addition, a formal impairment review of the entire holding of land and buildings is undertaken at the end of each financial year, to ensure the carrying value reflects the fair value at the Balance Sheet date. The basis of valuation is set out in the Statement of Accounting policies in Note 39.

See Note 1 for uncertainty arising from the impact of the Covid-19 pandemic.

	Land and buildings £000	Vehicles, plant furniture & equipment £000	Total £000
Valued at historical cost	-	1,941	1,941
Valued at current value in:			
2020/21	16,663	-	16,663
2019/20	5,054	-	5,054
2018/19	1,298	-	1,298
Total	23,015	1,941	24,956

#### **Impairment Losses**

Impairment losses and impairment reversals charged to the Surplus or Deficit on the Provision of Services and to Other Comprehensive Income and Expenditure, are summarised in the preceding movements table, reconciling the movement over the year in the Property, Plant and Equipment balances. No impairment losses other than those relating to revaluation losses were incurred.

#### **13. INVESTMENT PROPERTIES**

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

A. Income & Expenditure Account	2019/20 £000	2020/21 £000
Rental income from investment properties	(1,203)	(1,180)
Direct operating expenses arising from investment properties	1,156	(815)
Net (gain)/ loss	(47)	(1,995)

The following table summarises the movement in the fair value of investment properties over the year:

B. Movement in fair value	2019/20 £000	2020/21 £000
Balance at start of the year	20,130	19,004
Purchases	4	-
Net gains/(losses) from fair value adjustments	(1,130)	826
Balance at end of the year	19,004	19,830

There are no restrictions on the Authority's ability to realise the value inherent in its investment property or on the Authority's right to the remittance of income and the proceeds of disposal.

The Code requires that Investment Properties are measured annually at fair value. The fair value valuation was £19.8 million as at 31 March 2021. The Code confirms that movements in fair value are debited to the provision of services and are not proper charges to the General Fund. They are reversed out to the Capital Adjustment Account in the Movement in Reserves Statement. Therefore this change in valuation does not impact on the Council's 'bottom line' of the Income and Expenditure account, as it is reversed out through the Capital Adjustment Account.

There has been a net gain on the fair value valuations of the four Investment properties of  $\pounds$ 826,000 in 2020/21. This predominantly relates to an increase in the fair value valuation at 31.3.2021 of the largest investment property within the West Devon portfolio.

See Note 1 for uncertainty arising from the impact of the Covid-19 pandemic.

#### **14. FINANCIAL INSTRUMENTS**

#### **Categories of Financial Instruments**

Financial instruments are recognised on the Balance Sheet when the Council becomes party to the contractual provisions of a financial instrument. They are classified based on the business model for holding the instruments and their expected cash flow characteristics.

#### **Financial Liabilities**

Financial liabilities are initially measured at fair value and subsequently measured at amortised cost. For the Council's borrowing this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus outstanding interest payable).

Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument.

#### **Financial Assets**

To meet the code requirements, financial assets are now classified into one of three categories:

- Financial assets held at amortised cost These represent loans and loan-type arrangements where repayments or interest and principal take place on set dates and at specific amounts. The figure presented in the Balance Sheet represents the outstanding principal received plus accrued interest. Interest credited to the Comprehensive Income and Expenditure Statement (CIES) is the amount receivable as per the loan agreement.
- Fair Value Through Other Comprehensive Income (FVOCI) These assets are measured and carried at fair value. All gains and losses due to changes in fair value (both realised and unrealised) are accounted for through a reserve account, with the balance debited or credited to the CIES when the asset is disposed of.
- Fair Value Through Profit and Loss (FVTPL) These assets are measured and carried at fair value. All gains and losses due to changes in fair value (both realised and unrealised) are recognised in the CIES as they occur.

Allowances for impairment losses have been calculated for amortised cost assets, applying the expected credit loss method. Changes in loss allowances (including balances outstanding at the date of recognition of an asset) are debited/credited to the Financing and Investment Income and Expenditure line in the CIES. Changes in the value of assets carried at fair value are debited/credited to the Financing and Investment Income and Expenditure line in the CIES as they arise.

The value of debtors and creditors reported in the table below are solely those amounts meeting the definition of a financial instrument. The balances of debtors and creditors reported in the Balance Sheet and Notes 15 and 18 also include balances which do not meet the definition of a financial instrument, such as tax-based debtors and creditors.

## Summary of Financial Instruments

The following categories of financial instrument are carried in the Balance Sheet:

	Long	Long-term		rent
	31 March 2020 £000	31 March 2021 £000	31 March 2020 £000	31 March 2021 £000
Financial Assets at Amortised Cost				
Investments	-	-	3,000	6,500
Cash and Cash Equivalents	-	-	10,477	12,760
Debtors	-	-	1,588	1,562
Fair Value through Other Comprehensive Income – Financial Assets				
Investments – Local Authorities' Property Fund	474	471	-	-
Total Financial Assets	474	471	15,065	20,822
Financial Liabilities at Amortised Cost				
Borrowing	(28,944)	(28,342)	(590)	(603)
Creditors	(208)	(179)	(1,952)	(6,190)
Total Financial Liabilities	(29,152)	(28,521)	(2,542)	(6,793)

# Designated to Fair Value Through Other Comprehensive Income

At 31 March 2021 the Council had a £0.5 million investment with the CCLA Property Fund and up to 31 March 2018 this was held as an 'Available for Sale Financial Asset' and measured at fair value each year. Any change in fair value was posted to Other Comprehensive Income and Expenditure and accumulated gains and losses have been held in an Available for Sale Financial Instruments Reserve.

Following the adoption of accounting standard IFRS 9 Financial Instruments in 2018/19, the 'Available for Sale Financial Asset' category is no longer available. The new standard requires that investments in equity to be classified as fair value through profit and loss unless there is an irrevocable election to designate the asset as fair value through other comprehensive income.

The Council has elected to designate the CCLA investment as fair value through other comprehensive income. These investments are eligible for the election because they meet the definition of equity instruments in paragraph 11 of IAS32 and are neither held for trading (the Council holds this investment as a long term strategic investment) nor contingent consideration recognised by an acquirer in a business combination to which IFRS3 applies. They are not considered to be puttable instruments because the Council does not have a contractual right to put the instrument back to the issuer for cash.

This election means there is no impact on the revenue budget. Any gains or losses on the valuation of the CCLA investment will therefore be transferred to a Financial Instruments Revaluation Reserve until they are realised.

#### Statutory Override on Pooled Investments

As a result of the change in accounting standards for 2018/19 under IFRS 9, the Ministry for Housing, Communities and Local Government (MHCLG) have agreed a temporary override to allow English Local Authorities time to adjust their portfolio of all pooled investments by announcing a statutory override to delay implementation of IFRS 9 for five years commencing from April 2018. The Council will use the statutory override to account for any changes in the fair value on its pooled investments. For the Council's Money Market Fund investments the change in fair value was immaterial in 2020/21.

# Investments in Equity Instruments Designated at Fair Value Through Other Comprehensive Income

The Council had the following investments in equity instruments at 31 March 2021:

Investment	Nominal	Fair Value March 2021	Change in Fair Value During 2020/21
	£000	£000	£000
CCLA Property Fund	500	471	(3)

#### Net Gains and Losses on Financial Instruments

The following gains and losses have been recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments:

	2019/20	2020/21
	£000	£000
Net gains/losses on:		
Financial Assets measured at fair value through other		
comprehensive income	(18)	(3)
Total Net Gains/(Losses)	(18)	(3)

#### **Fair Value of Financial Instruments**

The following financial asset is measured in the Balance Sheet at fair value on a recurring basis:

Recurring Fair Value Measurements	Input Level in Fair Value Hierarchy	Valuation Technique Used to Measure Fair Value	31 March 2020 Fair Value	31 March 2021 Fair Value
			£000	£000
Fair Value Through Other Comprehensive Income CCLA Property Fund	Level 2	Inputs other than quoted market prices that are observable for the asset or liability	474	471
TOTAL			474	471

Except for the financial assets carried at fair value, all other financial liabilities and financial assets represented are carried forward on the Balance Sheet at amortised cost. Their fair values are as follows:

	31 March 2020 Carrying amount Fair Value		31 March 2021	
			Carrying amount	Fair Value
	£000	£000	£000	£000
PWLB Debt – Maturity	(5,692)	(6,719)	(5,692)	(7,255)
PWLB Debt – Annuity	(23,842)	(23,656)	(23,252)	(24,906)
Long Term Debtors	-	-	-	-
Long Term Creditors	(208)	(208)	(179)	(179)

### **15. DEBTORS**

31.3.2020 £000		31.3.2021 £000
	Short Term	
990	Central Government bodies	795
277	Other Local Authorities	524
	Other debtors	
677	Council Tax	779
249	Business Rates*	3,147
1,125	Other entities and individuals	1,038
3,318	Total	6,283
	Long Term	
-	Other entities and individuals	-
-	Total	-

\*There is a significant increase in the short term Business Rates debtor as at 31 March 2021. This is due to the movement on the Collection Fund during 2020/21 and the end of year deficit position resulting from the timing differences in the Collection Fund accounting treatment of the S31 compensation grant. The debtor includes the deficits attributable to each of the Business Rates Preceptors (Central Government £3.61m, Devon County Council £0.65m and Devon and Somerset Fire Authority £0.07m) at 31 March 2021. This is partly offset by the Preceptors share of the Business Rates bad debts and appeals provisions.

# 16. DEBTORS FOR LOCAL TAXATION

The past due but not impaired amount for local taxation (council tax and business rates) can be analysed by age as follows:

31.3.2020		31.3.2021
£000		£000
329	Up to one year	358
262	One to three years	403
88	Over three years	221
679	Total Debtors for Local Taxation	982

31.3.2020 £000		31.3.2021 £000
277	Cash held by the Authority	760
10,200	Money Market Funds*	12,000
10,477	Total Cash and Cash Equivalents	12,760

# 17. CASH AND CASH EQUIVALENTS

\*Cash and Cash Equivalents have increased by £2.3m in 2020/21. This is mainly due to the receipt of S31 compensation grants during 2020/21 amounting to £2.61m. These grants are held in an earmarked reserve as at 31 March 2021 and will be applied to the Business Rates Collection Fund over the next three years to smooth the impact of the Business Rates deficit.

## 18. CREDITORS

31.3.2020 £000		31.3.2021 £000
	Short Term	
(246)	Central Government bodies*	(3,925)
(781)	Other Local Authorities	(1,102)
	Other Creditors	
(62)	Council Tax	(80)
(1,158)	Business Rates**	(3,720)
(1,888)	Other entities and individuals	(2,311)
(4,135)	Total	(11,138)
	Long Term	
(208)	Other entities and individuals	(179)
(208)	Total	(179)

\*The Council administered various Business Grants on behalf of Central Government during 2020/21 and the increase in the short term creditors is funding which represents the amount still available at year end. A large proportion of this will be distributed in 2021/22 with any remaining balances ultimately due back to Central Government.

\*\*The increase in the creditor for Business Rates as at 31 March 2021 largely relates to S31 grant paid on account by Central Government which is due to be returned (£3.6m. This is partially offset by the Tax Income Guarantee S31 grant (£0.154m) due from Central Government.

## **19. PROVISIONS**

Provisions payable within twelve months of the Balance Sheet date are classified as current liabilities; provisions payable more than twelve months from the Balance Sheet date are classified as long term liabilities. No long term provisions were created in 2020/21 or 2019/20. The breakdown of the 2020/21 provision is shown in the following table:

	Business Rates Appeals £000	
Balance at 1 April 2020	(804)	
Provisions made in year	(170)	
Amounts used in year	88	
Balance at 31 March 2021	(886)	

#### Short term Provision – Business Rates Appeals:

Provision is made for likely refunds of business rates as a result of appeals against the rateable value of business properties. The provision is based on the total value of outstanding appeals at the end of the financial year as advised by the Valuation Office Agency. Using this information, an assessment was made about the likely success rate of appeals and their value. In 2020/21 there has been a £206,000 increase in the provision for appeals within the Collection Fund. The Council's share of this is 40% (£82,000).

#### 20. USABLE RESERVES

Movements in the Authority's usable reserves are detailed in the Movement in Reserves Statement in Section 2B. The Council has the following usable reserves:

**General Fund Balance** – This balance has been established from surpluses on the Council's total expenditure. It provides a financial cushion should anything unexpected happen which would require unplanned expenditure.

**Earmarked Reserves** – The Council has set aside monies for specific purposes e.g. vehicle and plant replacement and the funding of strategic issues. In addition, on an annual basis monies are set aside in the Business Rates Retention Earmarked Reserve to mitigate the impact of business rates income volatility in future years. The movements in the 2020/21 Earmarked Reserves balance is explained in detail in the Narrative Statement.

**Capital Receipts Reserve –** Proceeds from the sale of assets are held in this reserve to be made available for future capital expenditure.

**Capital Grants Unapplied** – This reserve represents grants and contributions received in advance of matching to new capital investment.

#### 21. UNUSABLE RESERVES

31.3.2020 £000		31.3.2021 £000
8,974	Revaluation Reserve	10,327
8,727	Capital Adjustment Account	9,936
(21,783)	Pensions Reserve	(27,142)
(27)	Financial Instruments Revaluation Reserve	(30)
61	Council Tax Collection Fund Adjustment Account	112
(21)	Business Rates Collection Fund Adjustment Account	(2,887)
(63)	Accumulated Absences Account	(64)
(4,132)	Total Unusable Reserves	(9,748)

#### **Revaluation Reserve**

The Revaluation Reserve contains the gains made by the Authority arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation or
- disposed of and the gains are realised

The Reserve includes only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

The outbreak of Covid-19 has impacted global financial markets and as at the valuation date, less weight can be attached to previous market evidence to inform opinions of value. There is an unprecedented set of circumstances on which to base a judgement.

Valuations are therefore reported on the basis of 'material valuation uncertainty' as per the RICS (Royal Institution of Chartered Surveyors) Red Book Global. Consequently, less certainty and a higher degree of caution should be attached to the valuation. At the current time, it is not possible to accurately predict the longevity and severity of the impact of Covid-19 on the economy. Therefore, values have been based on the situation prior to Covid-19, on the assumption that values will be restored when the real estate market becomes more fluid. For further information please see Note 1.

31.3.2020 £000	31.3.2020 £000	Revaluation Reserve	31.3.2021 £000	31.3.2021 £000
	8,899	Balance at 1 April		8,974
111		Upward revaluation of assets	2,067	
<u>(22)</u>		Downward revaluation of assets and impairment losses not charged to the Surplus or Deficit on the Provision of Services	<u>(343)</u>	
	89	Surplus or (Deficit) on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services		1,724
(14)		Difference between fair value depreciation and historical cost depreciation Accumulated gains on assets sold or scrapped	(371)	
	(14)	Amount written off to the Capital Adjustment Account		(371)
	8,974	Balance at 31 March		10,327

#### Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement, as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to an historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement. The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority.

2019/20 £000	2019/20 £000	Capital Adjustment Account	2020/21 £000	2020/21 £000
	9,935	Balance at 1 April		8,727
		Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement (CIES) :		
(819)		<ul> <li>Charges for depreciation of non-current assets</li> </ul>	(894)	
(9)		<ul> <li>Revaluation losses on Property, Plant and Equipment</li> </ul>	-	
(1,130)		<ul> <li>Revaluation gains/(losses) on Investment Properties</li> </ul>	826	
(59)		<ul> <li>Amortisation of Intangible Assets</li> </ul>	(54)	
(1,082)		<ul> <li>Revenue expenditure funded from capital under statute (REFCUS)</li> </ul>	(658)	
(2)		<ul> <li>Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES</li> </ul>	-	
-		<ul> <li>Amounts of Revaluation Reserve balance written off on disposal or sale of PPE</li> </ul>	-	
-	(0.4.04)	Write down of Bank Investment	-	(700)
<u>14</u>	(3,101)	<b>Total</b> Adjusting amounts written out of the Revaluation Reserve	<u>371</u>	(780)
	14	Net written out amount of the cost of non- current assets consumed in the year Capital financing applied in the year:		371
272		<ul> <li>Use of the Capital Receipts Reserve to finance new capital expenditure</li> </ul>	11	
624		<ul> <li>Capital grants and contributions credited to the CIES that have been applied to capital financing</li> </ul>	556	
432		<ul> <li>Application of grants to capital financing from the Capitals Grants Unapplied Account</li> </ul>	92	
76		<ul> <li>Capital expenditure charged against the General Fund</li> </ul>	199	
(123)		Capital Grants written off	-	
598		<ul> <li>Statutory provision for the financing of capital investment charged against the General Fund (Minimum Revenue Provision)</li> </ul>	610	
=		<ul> <li>Revenue Contribution to Capital Outlay (RCCO)</li> </ul>	<u>150</u>	
	1,879	Total		1,618
	8,727	Balance at 31 March		9,936

# Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement (CIES) as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to pension funds, or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Authority has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

31.3.2020 £000	Pensions Reserve	31.3.2021 £000
(23,822)	Balance at 1 April	(21,783)
3,043	Actuarial gains or (losses) on pension assets and liabilities	(4,787)
(1,972)	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the CIES	(1,473)
968	Employer's pensions contributions and direct payments to pensioners payable in the year	901
(21,783)	Balance at 31 March	(27,142)

# Available for Sale Reserve

The Available for Sale Financial Instruments Reserve contains the gains made by the Authority arising from increases in the value of its investments that have quoted market prices or otherwise do not have fixed or determinable payments. The balance is reduced when investments with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- disposed of and the gains are realised

31.3.2020 £000	Available for Sale Financial Instruments Reserve	31.3.2021 £000
-	Balance at 1 April	-
	Transfer of opening balance to Financial	
-	Instruments Revaluation Reserve under IFRS 9	-
-	Downward revaluation of investments not charged to the Surplus/(Deficit) on the Provision of Services	-
-	Balance at 31 March	-

The 2018/19 Code of Practice on Local Authority Accounting adopted IFRS 9 Financial Instruments. As a result of the implementation of IFRS 9, the Available for Sale Reserve has been decommissioned and any balance held has been transferred to the Financial Instruments Revaluation Reserve. The Council has transferred the balance on the Available for Sale Reserve in relation to its investment in the CCLA property fund.

## Financial Instruments Revaluation Reserve

The Financial Instruments Revaluation Reserve contains the gains made by the Authority arising from increases in the value of its investments that are measured at fair value through other comprehensive income. The balance is reduced when investments with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- disposed of and the gains are realised

31.3.2020 £000	Financial Instruments Revaluation Reserve	31.3.2021 £000
(9)	Balance at 1 April	(27)
-	Upward revaluation of assets	(3)
-	Transfer from Available for Sale Financial Instrument Reserve	-
(18)	Downward revaluation of assets	-
(27)	Balance at 31 March	(30)

# Council Tax Collection Fund Adjustment Account

The Council Tax Collection Fund Adjustment Account manages the differences arising from the recognition of council tax income in the Comprehensive Income and Expenditure Statement (CIES) as it falls due from council tax payers, compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

31.3.2020 £000	Council Tax Collection Fund Adjustment Account	31.3.2021 £000
81	Balance at 1 April Amount by which council tax income credited to the CIES is different from council tax income calculated for the year in accordance with statutory	61
(20)	requirements	51
61	Balance at 31 March	112

## **Business Rates Collection Fund Adjustment Account**

A scheme for the retention of business rates came in to effect on 1 April 2013 and established new accounting arrangements. The Business Rates Collection Fund Adjustment Account manages the differences arising from the recognition of business rates income in the Comprehensive Income and Expenditure Statement (CIES) as it falls due from ratepayers, compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

31.3.2020 £000	Business Rates Collection Fund Adjustment Account	31.3.2021 £000
218	Balance at 1 April Amount by which Business Rates income credited to the CIES is different from Business Rates income calculated for the year in	(21)
(239)	accordance with statutory requirements*	(2,866)
(21)	Balance at 31 March	(2,887)

\*The large movement in the 2020/21 Business Rates Collection Fund Adjustment Account reflects the deficit position on the Business Rates Collection Fund as at 31 March 2021. During 2020/21 local authorities received S31 grants to offset the business rate reliefs given to businesses during lockdown. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore there is a deficit on the Business Rates Collection Fund Adjustment Account at 31 March 2021.

## Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

31.3.2	2020	Accumulated Absences Account	31.3.2	021
£000	£000	Accumulated Absences Account	£000	£000
82	(82)	Balance at 1 April Settlement or cancellation of accrual	63	(63)
<u>(63)</u>		made at the end of the preceding year Amounts accrued at the end of the current year	<u>(64)</u>	
	19	Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements		(1)
	(63)	Balance at 31 March		(64)

# 22. CASH FLOW STATEMENT – ADJUSTMENTS TO NET SURPLUS OR DEFICIT ON THE PROVISION OF SERVICES FOR NON-CASH MOVEMENTS

2019/20		2020/21
£000		£000
(819)	Depreciation	(894)
(9)	Impairment & downward valuations	-
(1,130)	Movement in investment properties	826
(59)	Amortisation	(54)
865	(Increase)/decrease in Debtors	(35)
(15)	Increase/(decrease) in Creditors	(3,954)
(1,004)	Movement in pension liability	(572)
	Other non-cash items charged to the net surplus or	
(175)	deficit on the provision of services	21
(2,346)	Total	(4,662)

# 23. CASH FLOW STATEMENT – ADJUSTMENTS TO NET SURPLUS OR DEFICIT ON THE PROVISION OF SERVICES THAT ARE INVESTING AND FINANCING ACTIVITIES

2019/20		2020/21
£000		£000
100	Proceeds from the sale of non-current assets	10
	Other non-cash items charged to the net surplus or	
716	deficit on the provision of services	659
816	Total	669

# 24. CASH FLOW STATEMENT – INVESTING ACTIVITIES

2019/20		2020/21
£000		£000
200	Purchase of non-current assets	175
3,000	Purchase of short and long term investments	3,500
-	Other payments for investing activities	-
(100)	Proceeds from the sale of non-current assets	(10)
	Other receipts from investing activities (capital	
(1,218)	grants & contributions)	(1,554)
1,882	Net cash flows from investing activities	2,111

# 25. CASH FLOW STATEMENT – FINANCING ACTIVITIES

2019/20 £000		2020/21 £000
(1,954)	Cash receipts of short and long term borrowing	-
-	Repayments of short and long term borrowing	589
(604)	Other receipts from financing activity*	502
(2,558)	Total	1,091

\*The movement between 2019/20 and 2020/21 is due to the movement on the Collection Fund during 2020/21 and the end of year deficit position from the timing differences in the Collection Fund accounting treatment of the S31 compensation grant. For further information see Note 15 and 18.

# 26. TRADING OPERATIONS – BUILDING CONTROL

The Building (Local Authority Charges) Regulations 1998 require the disclosure of information regarding the setting of charges for the administration of the Building Control function. Building Regulations Control Services operate as a separate trading unit.

As of 1 April 2017, West Devon Borough Council (WDBC), South Hams District Council (SHDC) and Teignbridge District Council (TDC) entered into an updated partnership agreement and a new hosting agreement with respect to the staff and functions delivered by the Devon Building Control Partnership (DBCP) to the three Council areas. This agreement saw the transfer of all staff who had DBCP responsibilities from WDBC or SHDC to TDC. WDBC and SHDC retain an active participation in the controlling Devon Building Control Partnership Committee.

The Summary Accounts for the year will be detailed in the DBCP, which can be found on Teignbridge District Council's Website under the Devon Building Control Partnership Committee 2020-2021.

## 27. BUSINESS IMPROVEMENT DISTRICTS

The Tavistock Business Improvement District (BID) was set up in Tavistock on the 1<sup>st</sup> September 2011 for the purpose of providing additional services or improvements to the Tavistock BID area. The BID is funded in part by a levy which is based on the rateable value of each property within the BID area and this is charged in addition to the non-domestic rates. West Devon Borough Council acts as agent for the BID Company.

## 28. MEMBERS' ALLOWANCES

The Authority paid the following amounts to Members of the Council during the year. Members allowances are published on the Council's website under 'Your Council' in the 'Councillors and Committees' section.

2019/20 £000		2020/21 £000
201	Allowances	207
19	Expenses	1
220	Total	208

## 29. OFFICERS' REMUNERATION

Regulation 4 of the Accounts and Audit (Amendment No.2) (England) Regulations 2009 [SI 2009 No. 3322] introduced a legal requirement to increase transparency and accountability in Local Government for reporting remuneration of senior employees.

A senior employee is defined as an employee whose salary is more than £150,000 per year, or alternatively one whose salary is at least £50,000 per year (to be calculated pro rata for a part-time employee) and who is:

- the designated head of paid service, a statutory chief officer or a non-statutory chief officer of a relevant body, as defined under the Local Government and Housing Act 1989
- the head of staff for a relevant body which does not have a designated head of paid service; or
- any person having responsibility for the management of the relevant body, to the extent that the person has power to direct or control the major activities of the body, in particular activities involving the expenditure of money, whether solely or collectively with other persons.

The remuneration paid to the Authority's senior employees is as follows:

Post	Year	Salary, Fees and Allowances	Expenses	Pension Contribution	Total
		Ł	£	£	£
Strategic Director of Customer Service Delivery and Deputy	20/21	92,200	-	13,700	105,900
Chief Executive	19/20	89,000	1,000	11,800	101,800
Corporate Director of Strategic	20/21	74,000	-	10,900	84,900
Finance (S151 Officer)	19/20	74,800	-	10,000	84,800
Strategic Director of Place &	20/21	74,000	900	10,900	85,800
Enterprise (New Post in 19/20, start date 09/09/19	19/20	41,300	1,900	5,500	48,700
Business Manager Specialists	20/21	62,900	-	9,300	72,200
& Monitoring Officer (Monitoring officer duties terminated 10 <sup>th</sup> November).	19/20	57,900	100	7,700	65,700
Head of Commissioning &	20/21	56,700	900	8,400	66,000
Contracts	19/20	53,900	1,700	7,100	62,700
Business Manager, Case	20/21	47,700	-	7,100	54,800
Management	19/20	15,200	200	2,000	17,400
Head of Environmental Health	20/21	59,900	-	8,900	68,800
& Licensing	19/20	53,600	600	7,100	61,300
Head of Projects & Strategy (New post in 19/20, start date	20/21	56,500	100	8,300	64,900
09/12/19)	19/20	18,300	-	2,400	20,700
Head of Assets Practice (In	20/21	53,400	800	7,900	62,100
19/20 Post holder moved to Strategic Director of Place & Enterprise 9/9/19) – post regraded from 1/12/19, new post holder w.e.f 09/03/20)	19/20	25,200	1,300	3,400	29,900
Head of Dovelopment	20/21	58,700	500	8,700	67,900
Head of Development Management	19/20	50,300	900	6,700	57,900
	20/21	51,900	100	7,700	59,700
Head of Revenues, Benefits & Housing	19/20	46,200	200	6,100	52,500

Post	Year	Salary, Fees and Allowances	Expenses £	Pension Contribution £	Total £
Customer Service	00/04	10,000			~
Improvement Manager (New	20/21	48,600	100	7,200	55,900
post in 19/20, start date 09/12/19)	19/20	14,900	500	2,000	17,400
Commercial Services Group	20/21	-	-	-	-
Manager (Post deleted, post holder left 28/4/19)	19/20	8,200	1,200	800	10,200
Business Development Group	20/21	-	-	-	-
Manager (Post deleted, post holder part time from 1/4/19 and left 30/4/19)	19/20	600	100	100	800
Operational Manager,	20/21	-	-	-	-
Environmental Services (Post deleted, post holder left 20/02/20)	19/20	42,700	1,100	5,700	49,500
Support Services Specialist	20/21	-	-	-	-
Manager (Post deleted, post holder moved to Head of Projects & Strategy 09/12/19)	19/20	35,300	100	4,700	40,100

No other senior officer posts earned over £50,000 during 2020/21 or 2019/20

# Note A: Shared Services with South Hams District Council

The total cost of senior employees employed by South Hams District Council has been included in the equivalent note of South Hams District Council's Accounts in accordance with the accounting requirements and is therefore excluded from the table above.

In 2020/21 West Devon Borough Council reimbursed costs amounting to £233,100 (2019/20 £216,400) in respect of some members of the Senior Leadership Team (SLT), and the Extended Leadership Team (ELT) who are employed by South Hams District Council. West Devon Borough Council received a reimbursement in 2020/21 from South Hams District Council of £502,000 (2019/20 £429,700) in respect of the above shared senior employees.

## Note B: Senior Leadership Team interim arrangements

West Devon Borough Council is in a shared services arrangement with South Hams District Council and the two Councils have a shared Senior Leadership Team and a shared non-manual

workforce. Following the resignation of the former Executive Director in February 2018, Council approved interim senior management arrangements. A report was presented to Council on 12 February 2019 (Minute CM 54) that outlined a review of the Staffing Establishment.

The Review Panel, consisting of the Leaders of each Council and senior Members recommended that the previous structure incorporating two Executive Directors was replaced with a Chief Executive Officer. The Panel also recommended that once in post, the Chief Executive brings forward a proposed new senior leadership structure that builds upon the recommendations of the Peer Review and will be along the lines of:

- Director of Customer Service and Delivery
- Director of Place and Enterprise
- Director of Governance
- Director of Strategic Finance

It was resolved that with effect from 21 February 2019, the Executive Director for Service Delivery and Head of Paid Service (employed by South Hams District Council) be appointed to the role of Chief Executive and that agreement be given to extending the interim senior management arrangements with a report being brought to Council recommending a new structure within six months of the 2019 Council elections.

Following a restructure and recruitment process, the Senior Leadership Team was finalised in September 2019 to include the following posts across both West Devon Borough Council and South Hams District Council:

- Chief Executive & Head of Paid Service (South Hams)
- Director of Customer Service and Delivery (West Devon)
- Director of Place and Enterprise (West Devon)
- Director of Governance & Assurance (South Hams)
- Director of Strategic Finance (West Devon)

Following the Senior Leadership Team restructure, the Extended Leadership Team and Team Leader structure was reviewed to ensure that resources were aligned to delivering the Council's corporate priorities. This resulted in the following changes to the establishments of West Devon Borough Council and South Hams District Council:-

# Deletion of the following posts

- Specialist Manager: Customer First (South Hams)
- Specialist Manager: Support Services (West Devon)
- Case Management Manager: Customer First (South Hams)
- Case Management Manager: Support Services (West Devon)
- Commissioning Manager (West Devon)

## Creation of the following posts

- Head of Strategy & Projects (West Devon)
- Business Manager: Specialists (West Devon)
- Business manager: Case Management (West Devon)
- Customer Improvement Manager (West Devon)

This restructure concluded in December 2019 resulting in a saving of £60,000 per annum for West Devon Borough Council.

# Note C: Chief Executive and Head of Paid Service

The Chief Executive and Head of Paid Service left the Council on 15<sup>th</sup> March 2020. This post was covered on an interim basis by the Strategic Director of Customer Service employed by West Devon Borough Council. South Hams District Council successfully recruited to this post in June 2020.

# Note D: Head of Legal and Monitoring Officer

The Chief Executive and Head of Paid Service conducted a review of the arrangements to ensure there was clarity of accountability for the statutory functions, and to make sure that the Monitoring Officer had the capacity to respond in a timely and effective manner to all issues referred to the role. A report was taken to Council in September 2020 which recommended the designation of the Monitoring Officer role to the Head of Legal Services (once

appointed) and removal of the Monitoring Officer responsibilities and duties from the Business Manager (Specialists) employed by West Devon Borough Council. The Head of Legal and Monitoring Officer was appointed on 10 November 2020.

# **30. PAYMENTS TO EXTERNAL AUDITORS**

The Authority has incurred the following costs in relation to the audit of the Statement of Accounts, certification of grant claims and to non-audit services provided by the Authority's external auditors:

	2019/20 £000	2020/21 £000
Fees payable with regard to external audit services	43	61
Core Audit Fees	37	51
Audit of Grants and Returns*	6	10
Rebate from Public Sector Audit Appointments Ltd	(4)	-
TOTAL	39	61

# **31. GRANT INCOME**

The Authority credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement.

	2019/20	2020/21
Credited to Taxation and Non Specific Grant Income	£000	£000
Capital grants and contributions:		
Disabled Facilities Grants	(716)	(659)
	(710)	(059)
Section 106 deposits	-	-
Other Capital Grants and Contributions	-	-
Non ring - fenced Government grants and contributions:		
New Homes Bonus Grant	(501)	(348)
S.31 Business Rate Relief Grants*	(1,063)	(3,740)
Levy Account Surplus Grant	(6)	-
Rural Services Delivery Grant*	(464)	(464)
COVID-19 LA Response Grant	-	(797)
COVID-19 Sales, Fees & Charges Compensation	-	(436)
COVID-19 New Burdens Admin Support Grant	-	(355)
Total	(2,750)	(6,799)
Credited to Services		<b>. .</b>
Rent Allowance subsidy**	(9,781)	(8,984)
Housing Benefit administration subsidy	(178)	(130)
Rent rebate subsidy	(47)	(41)
Flexible Homelessness Support Grant	(108)	(108)
Discretionary housing payments	(135)	(181)
Business Rates cost of collection allowance	(82)	(80)
Section 106 deposits	(34)	(123)
Recycling credits	(291)	(345)
Electoral Commission - General Elections, Referendum and	(158)	(2)
Police & Crime Commissioners		
European Election	(99)	(9)
COVID-19 Additional Restrictions Grant	-	(931)
COVID-19 Track & Trace Administration Support Grant	-	(23)
COVID-19 Discretionary Business Grants Fund	-	(861)
COVID-19 LA Support Grant	-	(32)
COVID-19 Council Tax Hardship Grant Fund	-	(356)
COVID-19 Local Restrictions Support Grant (Open)	-	(586)
Other grants	(201)	(306)
Total	(11,114)	(13,098)

## **S31 Business Rate Relief Grants**

\*The S31 Business Rate Relief Grants received in 2020/21 include the S31 compensation grant that local authorities were awarded to offset the business rate reliefs given to businesses during lockdown and the Tax Income Guarantee S31 grant for Business Rates, amounting to £2.61m in total.

#### Rent Allowance Subsidy

\*\* Housing Benefit Payments and Subsidy have reduced between 2020/21 and 2019/20 mainly due to a reduction in caseload.

The Authority has received a number of grants, contributions and donations that have yet to be recognised as income as they have repayment conditions attached to them. Until these conditions are met these grants are held as receipts in advance. Should these conditions not be met the monies would need to be returned to the grantor. The balances at the year-end are as follows:

Capital Grants Receipts in Advance	31 March 2020 £000	31 March 2021 £000
Hayedown, Tavistock	(20)	(20)
Batheway Fields, North Tawton	(20)	(9)
Annan Down Park Drive, Tavistock	(29)	(29)
Land adjacent to Shellsley, North Tawton	(47)	(47)
The Barton, Spreyton	(72)	(72)
Land at Butcher Park Hill, Tavistock	(207)	(207)
The Beeches, Yelverton	(21)	(21)
Land at Lower Trendle, Tavistock	(79)	(46)
Barns at Hurlditch Horn, Gulworthy	(32)	(32)
Rear of Rowan Cottage, Lewdown	(26)	(26)
Land at New Launceston Road, Tavistock	(113)	(113)
Harewood House, Tavistock	-	(164)
Land North of Crediton Road, Okehampton	-	(58)
Other Section 106 deposits	(244)	(267)
Green Homes Grant	-	(684)
Total	(910)	(1,795)

Revenue Grants Receipts in Advance	31 March 2020 £000	31 March 2021 £000
MHCLG COVID-19 Business Rate Relief grant	(1,129)	-
MHCLG COVID-19 Additional Restrictions Grant		(303)
MHCLG COVID-19 Additional Restrictions Grant Top Up		(377)
LGA Digital Connectivity	-	(9)
Total	(1,129)	(689)

## **32. RELATED PARTIES**

The Authority is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently, or might have secured the ability to limit another party's ability to bargain freely with the Authority.

#### **Central Government**

Central Government has effective control over the general operations of the Authority – it is responsible for providing the statutory framework, within which the Authority operates and prescribes the terms of many of the transactions that the Authority has with other parties (e.g. council tax bills, housing benefits). Grants received from Government departments are detailed in Note 31.

#### Members

Members of the Council have direct control over the Council's financial and operating policies. The total of members' allowances paid in 2020/21 is shown in Note 28.

# **33. CAPITAL EXPENDITURE AND CAPITAL FINANCING**

The total amount of capital expenditure incurred in the year is shown in the table below with the resources that have been used to finance it, giving rise to the movement in the Council's Capital Financing Requirement.

Summary of Capital Expenditure and Financing (incorporating the Capital Financing	2019/20	2020/21
Requirement)	£000	£000
Opening Capital Financing Requirement	26,570	25,972
Capital Investment		
Property, Plant and Equipment	187	171
Intangible Assets	9	179
Investment Properties	4	-
Revenue expenditure funded from capital under		
statute (REFCUS)	1,082	658
Assets under Construction	-	-
Bank investment	-	-
Write off of Capital Debtor	123	-
Total expenditure for capital purposes	1,405	1,008
· · · ·		-
Sources of Finance		
Capital receipts	(273)	(11)
Capital grants and external contributions	(1,056)	(648)
Earmarked reserves	(76)	(199)
Revenue Contributions to Capital Outlay (RCCO)	-	(150)
Total funding	(1,405)	(1,008)
Minimum Revenue Provision	(598)	(610)
Closing Capital Financing Requirement	25,972	25,362
Movement in Conital Financing Deguinement	(500)	(640)
Movement in Capital Financing Requirement	(598)	(610)
Explained by:		
Increase in underlying need to borrow (supported by		
government financial assistance)	_	-
Increase/(decrease) in underlying need to borrow		
(unsupported by government financial assistance)	(598)	(610)
Increase/(decrease) in Capital Financing Requirement	(598)	(610)
Negarement	(550)	(010)

## 34. LEASES

#### Authority as Lessee

The Authority has, in the past, acquired some assets through operating leases. These have included vehicles and printers. However, all remaining material operating leases have ceased and no lease payments have been made since 2009/10.

#### Authority as Lessor

The Authority leases various parcels of land and buildings to external organisations. The most significant are shown below:

Detail of lease	Term	Expiry date	Segment in CIES
The rental of office accommodation	15 years	17/09/2033	Investment Properties
The operation of a supermarket	39 years	08/01/2028	Investment Properties
The rental of an industrial unit	10 years	28/11/2028	Investment Properties
The rental of an industrial unit	10 years	11/12/2027	Investment Properties
The rental of an industrial unit	15 years	28/09/2032	Investment Properties

The future minimum lease payments receivable under these non-cancellable leases in future years are:

	31 March 2020 £000	31 March 2021 £000
Not later than one year	1,062	1,062
Later than one year & not later than five years	4,248	4,248
Later than five years	6,907	5,845
Total	12,217	11,155

The minimum lease payments receivable do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews.

## **35. EXIT PACKAGES AND TERMINATION BENEFITS**

The number of exit packages with total cost per band and total cost of voluntary, compulsory and other redundancies are set out in the table below:

Exit package cost band (incl. special payments)	Number of voluntary redundancies		Number of compulsory redundancies		Total number of exit packages by cost band			st of exit s in each band (£)
	19/20	20/21	19/20	20/21	19/20	20/21	19/20	20/21
£0 - £20,000	-	-	1	-	1	-	11,534	-
£20,001 - £40,000	-	-	1	-	1	-	23,924	-
£40,001 - £60,000	-	-	2	-	2	-	98,982	-
TOTAL	-	-	4	-	4	-	134,440	-

The exit package amount (£134,440 in 2019/20) is the cost of redundancy payment plus the cost of any pension strain payments.

## Shared Services with South Hams District Council

Of the nil cost of exit packages in 2020/21 ( $\pounds$ 134,440 in 2019/20), South Hams District Council (SHDC) made a contribution of nil in 2020/21 ( $\pounds$ 76,919 in 2019/20). In addition, West Devon Borough Council made a contribution of  $\pounds$ 2,830 to South Hams District Council in respect of their exit package costs of  $\pounds$ 8,272 in 2020/21 ( $\pounds$ 659 in 2019/20).

## **36. DEFINED BENEFIT PENSION SCHEMES**

## **Participation in Pension Schemes**

As part of the terms and conditions of employment of its officers, the Authority makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Authority has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement.

The Authority participates in the Local Government Pension Scheme (LGPS). The LGPS is a defined benefit statutory scheme administered in accordance with the Local Government Pension Scheme Regulations 2013 and currently provides benefits based on career average revalued earnings.

The administering Authority for the Fund is Devon County Council. The Pension Fund Committee oversees the management of the Fund whilst the day to day fund administration is

undertaken by a team within the administering Authority. Where appropriate some functions are delegated to the Fund's professional advisers.

Contributions are set every 3 years as a result of the actuarial valuation of the Fund required by the Regulations. The next actuarial valuation of the Fund will be carried out as at 31 March 2022 and will set contributions for the period from 1 April 2023 to 31 March 2026. There are no minimum funding requirements in the LGPS but the contributions are generally set to target a funding level of 100% using the actuarial valuation assumptions. Funding levels are monitored on an annual basis. The total contributions expected to be made to the LGPS by the Council in the year to 31 March 2021 is £770,000. The Actuary has estimated the duration of the Employer's liabilities to be 20 years.

Further information can be found in Devon County Council Pension Fund's Annual Report which is available upon request from The County Treasurer, Devon County Council, County Hall, Exeter, EX2 4QJ.

## **Transactions Relating to Post-employment Benefits**

The cost of retirement benefits are recognised in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement.

The movement in the pension scheme assets and liabilities together with the treatment of the corresponding transactions in the CIES is summarised in the following tables:

Comprehensive Income and Expenditure Statement	2019/20 £000	2020/21 £000
Cost of Services		
Service cost comprising		
- Current Service Cost	1,391	956
Financing and Investment Income and Expenditure		
- Net Interest Expense	561	498
- Administration Expenses	20	19
Total Post-employment benefits charged to the Surplus or Deficit on the Provision of Services	1,972	1,473
Other post-employment benefits charged to the comprehensive income and expenditure statement		
Re-measurement of the net defined benefit liability		
<u>comprising;</u>		
- Change in financial assumptions	4,467	11,503
- Change in demographic assumptions	567	(514)
- Experience loss/(gain)	899	(628)
- Return on fund assets in excess of interest	(2,777)	5,574
- Other actuarial gains/(losses) on assets	(113)	-
Total re-measurement recognised	<u>3,043</u>	<u>15,935</u>
Total post-employment benefits charged to the Comprehensive Income and Expenditure Statement	5,015	17,408
Movement in Reserves Statement		
- Reversal of net charges made to the surplus or deficit on the provision of services for post- employment benefits in accordance with the code	(1,972)	(1,473)
Actual amount charged against the General Fund Balance for pensions in the year		
- Employers contributions payable to scheme	968	901

# Pensions Assets and Liabilities Recognised in the Balance Sheet

The amount included in the balance sheet arising from the Authority's obligation in respect of its defined benefit plans is as follows:

Net Pension Liability	31 March 2020 £000	31 March 2021 £000
Present value of the defined benefit obligation	45,212	55,622
Fair value of Fund assets	(24,258)	(29,292)
Deficit/(Surplus)	20,954	26,330
Present value of unfunded obligation	829	812
Net defined benefit liability/(asset)	21,783	27,142
Reconciliation of opening and closing balances of the fair value of Fund assets	31 March 2020 £000	31 March 2021 £000
Opening fair value of Fund assets	27,568	24,258
Interest on assets	649	561
Return on assets less interest	(2,777)	5,574
Other actuarial gains/(losses)	(113)	-
Administration expenses	(20)	(19)
Contributions by employer including unfunded	968	901
Contributions by Scheme participants	192	204
Estimated benefits paid plus unfunded net of transfers in	(2,209)	(2,187)
Closing fair value of Fund assets	24,258	29,292
Reconciliation of opening and closing balances of the present value of the defined benefit obligation	31 March 2020	31 March 2021
Opening defined benefit obligation	£000 51,390	£000 46,041
Current service cost	1,072	956
Interest cost	1,072	1,059
Change in financial assumptions	(4,467)	11,503
Change in demographic assumptions	(567)	(514)
Experience loss/(gain) on defined benefit obligation	(899)	(628)
Estimated benefits paid net of transfers in	(2,129)	(2,108)
Past service costs, including curtailments	319	-
Contributions by Scheme participants	192	204
Unfunded pension payments	(80)	(79)
Closing defined benefit obligation	46,041	56,434

## **Basis for Estimating Assets and Liabilities**

Assets and liabilities are assessed by Barnett Waddingham, an independent firm of actuaries. As required under IAS19 they use the projected unit method of valuation to calculate the service cost.

To assess the value of the Employer's liabilities at 31 March 2021, they have rolled forward the value of the Employer's liabilities calculated for the funding valuation as at 31 March 2020, using financial assumptions that comply with IAS19.

To calculate the asset share they have rolled forward the assets allocated to the West Devon Borough Council as at 31 March 2020 allowing for investment returns (estimated where necessary), contributions paid into and estimated benefits paid from the Fund, by and in respect of the Employer and its employees.

The major assumptions are summarised in the following table:

Basis for estimating assets and liabilities	31 March 2020	31 March 2021
Mortality assumptions (in years):		
Longevity at 65 for current pensioners		
- Men	22.9	23.0
- Women	24.1	24.1
Longevity at 65 for future pensioners (in 20 years)		
- Men	24.3	24.4
- Women	25.5	25.6
Financial assumptions (in percentages):		
- RPI increases	2.70%	3.20%
- CPI increases	1.90%	2.80%
- Salary increases	2.90%	3.80%
- Pension increases	1.90%	2.80%
- Discount rate	2.35%	2.00%

Although the post retirement mortality tables adopted are consistent with the previous accounting date, the mortality improvement projection has been updated to use the latest version of the Continuous Mortality Investigation's model, CMI\_2020, which was released in March 2021. This update has been made in light of the coronavirus pandemic and reflects the latest information available from the CMI. The new CMI\_2020 Model introduces a '2020 weight parameter' for the mortality data in 2020 so that the exceptional mortality experienced due to the coronavirus pandemic can be incorporated without having a disproportionate impact on results.

Sensitivity analysis	£000s	£000s	£000s
Adjustment to discount rate	+0.1%	0.0%	(0.1%)
Present value of total obligation	55,366	56,434	57,234
Projected service cost	1,437	1,490	1,544
Adjustment to long term salary increase	+0.1%	0.0%	(0.1%)
Present value of total obligation	56,535	56,434	56,335
Projected service cost	1,490	1,490	1,489
Adjustment to pension increases and deferred revaluation	+0.1%	0.0%	(0.1%)
Present value of total obligation	57,414	56,434	55,473
Projected service cost	1,544	1,490	1,438
Adjustment to life expectancy assumptions	+ 1 Year	None	-1 Year
Present value of total obligation	59,201	56,434	53,802
Projected service cost	1,556	1,490	1,426

The table below looks at the sensitivity of the major assumptions:

The estimated asset allocation for West Devon Borough Council as at 31 March 2021 is as follows:

Employer asset	31 March 2020		31 March 2021		
share	£000	%	£000	%	
Gilts	1,035	5%	996	4%	
UK equities	3,228	13%	3,244	11%	
Overseas equities	10,432	43%	15,127	52%	
Property	2,285	9%	2,353	8%	
Infrastructure	1,045	5%	1,187	4%	
Target return portfolio	3,185	13%	2,758	9%	
Cash	283	1%	302	1%	
Other bonds	1,271	5%	1,313	4%	
Alternative assets	1,494	6%	2,012	7%	
Private equity	-	n/a	-	n/a	
Total	24,258	100%	29,292	100%	

Of the total fund asset at 31 March 2021, the following table identifies the split of those assets with a quoted market price and those that do not:

Employer Asset Share – Bid Value		31 March 2021		
		%	%	
		Quoted	Unquoted	
Fixed interest government securities	UK	0.10%		
	Overseas	3.30%		
Corporate bonds	UK	0.10%		
	Overseas	2.30%		
Equities	UK	11.10%		
	Overseas	51.60%		
Property	All		8.00%	
Others	Absolute return portfolio	9.40%		
	Private Equity		4.10%	
	Infrastructure	0.1%		
	Multi sector credit fund	6.80%		
	Private Debt		2.10%	
	Cash/Temporary investments		1.00%	
Net current assets	Debtors		0.10%	
	Creditors		-0.10%	
Total		84.80%	15.20%	

## McCloud Judgement

A judgement in the Court of Appeal about cases involving judges' and firefighters' pensions (the McCloud judgement) has the potential to impact on the Council. The cases concerned possible age discrimination in the arrangements for protecting certain scheme members from the impact of introducing new pensions arrangements. As the Local Government Pension Scheme was restructured in 2014, with protections for those members who were active in the Scheme at 2012 and over the age of 55, the judgement is likely to extend to the Scheme.

On 16 July 2020, the Government published a consultation on the proposed remedy to be applied to LGPS benefits in response to the McCloud case. The consultation closed on 8 October 2020 and the final remedy will only be known after the consultation responses have been reviewed and a final set of remedial Regulations are published.

The valuation provided includes an allowance to reflect the Court of Appeal judgement. This allowance was described in the previous accounting report and incorporated into the accounting results as at 31 March 2020. These results, including the allowance, have been rolled forward and remeasured to obtain the accounting results as at 31 March 2021.

Based on available information, the actuary's view is that the final remedy is unlikely to have a materially different effect from the estimate already made.

# **37. CONTINGENT LIABILITIES**

The Council had no contingent liabilities at 31 March 2021.

# 38. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

# Key Risks

Financial Instruments held by the Council are detailed in Note 14. The Council's activities expose it to a variety of financial risks:

- **Credit risk** the possibility that other parties might fail to pay amounts due to the Council;
- Liquidity risk the possibility that the Council might not have funds available to meet its commitments to make payments;
- **Market risk** the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rate movements;
- **Re-financing risk** the possibility that the Council might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms.

# **Overall Procedures for Managing Risk**

The Council's overall risk management procedures focus on the unpredictability of financial markets and implementing restrictions to minimise these risks. The procedures for risk management are set out through a legal framework in the Local Government Act 2003 and the associated regulations. These require the Council to comply with the CIPFA Prudential Code, the CIPFA Treasury Management in the Public Services Code of Practice and Investment Guidance issued through the Act. Overall these procedures require the Council to manage risk in the following ways:

- by formally adopting the requirements of the Code of Practice;
- by the adoption of a Treasury Policy Statement and treasury management clauses within its Financial Regulations/Standing Orders/Constitution;
- by approving annually in advance prudential and treasury indicators for the following three years limiting:
  - The Council's overall borrowing;
  - Its maximum and minimum exposures to fixed and variable rates;
  - Its maximum and minimum exposures regarding the maturity structure of its debt;
  - Its maximum annual exposures to investments maturing beyond a year.
- by approving an investment strategy for the forthcoming year setting out its criteria for both investing and selecting investment counterparties in compliance with the Government Guidance.

These are required to be reported and approved at or before the Council's annual Council Tax setting budget or before the start of the year to which they relate. These items are reported with the Annual Treasury Management Strategy which outlines the detailed approach to managing risk in relation to the Council's financial instrument exposure. Actual performance is also reported to Members during the year.

The Annual Treasury Management Strategy which incorporates the prudential indicators was approved by Council on 28 April 2020 and is available on the Council's website (Minute CM 78).

These policies are implemented by the Finance team. The Council maintains written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk and the investment of surplus cash through Treasury Management Practices (TMPs). These TMPs are a requirement of the Code.

## Credit risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures from the Council's customers.

This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with Fitch and Moody's Credit Ratings Services. The Annual Investment Strategy also considers maximum amounts and time limits in respect of each financial institution. Deposits are not made with banks and financial institutions unless they meet the minimum requirements of the investment criteria outlined above.

The Council uses the creditworthiness service provided by Link Asset Services. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies forming the core element. However, it does not rely solely on the current credit ratings of counterparties but also uses the following overlays:

- Credit watches and credit outlooks from credit rating agencies;
- Credit Default Swap (CDS) spreads to give early warning of likely changes in credit ratings; and
- Sovereign ratings to select counterparties from only the most creditworthy countries.

Institutions are split into colour bandings to determine the maximum level and duration of the investment.

The full Investment Strategy for 2020/21 was approved by Council on 28 April 2020 and is available on the Council's website (Minute CM 78)

The Council's Counterparty limits are as follows:

- £3.0 million for Money Market Funds
- £1.0 million on CCLA Property Investment Fund
- £3.0 million on term deposits with banks and building societies within the UK (£4.0 million with Lloyds Bank PLC)

The Council takes a very prudent approach regarding the collection of debts from its customers and calculates an annual provision for bad debts based on the age of its debt. A detailed review of potential bad debts was undertaken at 31 March 2020 and is reflected in the current figure of £323,000. This compares to £381,000 in 2019/20. The bad debt provision is adequate to deal with the historical experience of default and current market conditions. An analysis of the Council's debtors is provided in Note 15 to the accounts.

The outbreak of Covid-19 has impacted global financial economies and there is an unprecedented set of circumstances on which to base a judgement of the likelihood of debt recovery. These provisions have been calculated using robust methodologies and adjustments have been made to reflect the uncertainties arising as a result of Covid-19.

## Amounts Arising from Expected Credit Losses

The Council's short term investments have been assessed and the expected credit loss is not material and therefore no allowances have been made.

	Balance at 31 March 2021	Historical Experience of Default	Estimated Maximum Exposure to Default and Uncollectability at 31 March 2021
	£000	%	£000
Deposits with Bank and Financial			
Institutions			
Aberdeen Standard Money Market Fund	3,000	0.000%	-
Deutsche Money Market Fund	3,000	0.000%	-
Blackrock Money Market Fund	3,000	0.000%	-
LGIM Money Market Fund	3,000	0.000%	-
Debt Management Office (DMO)	3,500	0.001%	-
Lloyds Bank Plc	3,000	0.004%	-
Total	18,500		-

## Liquidity risk

The Authority manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. An analysis of the Council's cash and cash equivalents is provided in Note 17 to the accounts. This seeks to ensure that cash is available when needed.

The Authority has ready access to borrowing from the money markets to cover any day to day cash flow need, and the PWLB and money markets for access to longer term funds. The Authority is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

## Market Risk

The Council is exposed to market risk in terms of its exposure that the value of an instrument will fluctuate because of changes in:

- Interest rate risk;
- Price risk; and
- Foreign exchange rate risk.

## Interest rate risk

The Authority is exposed to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Authority, depending on how variable and fixed interest rates move across differing financial instrument periods. For instance, a rise in fixed interest rates would have the following effects:

- Borrowings at fixed rates the fair value of the borrowing will fall (no impact on revenue balances);
- Investments at fixed rates the fair value of the assets will fall (no impact on revenue balances).

Borrowings are not carried at fair value on the balance sheet, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in the Other Comprehensive Income and Expenditure Statement.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together the Council's prudential indicators and its expected treasury operations, including an expectation of interest rate movements.

From this Strategy a prudential indicator is set which provides maximum and minimum limits for fixed and variable interest rate exposure. The Finance team will monitor markets and forecast interest rates within the year to adjust exposures appropriately. For instance during periods of falling interest rates, and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long term returns, similarly the drawing of longer term fixed rates borrowing would be postponed.

## Price risk

The Council has an investment of £0.5 million in the CCLA Local Authorities Property Fund. At the end of each financial year the value of the Local Authority's investment is adjusted to equal the number of units held, multiplied by the published bid price.

The above investment has been elected as Fair Value through Other Comprehensive Income, meaning that all movements in price will impact on gains and losses recognised in the Financial Instruments Revaluation Reserve, therefore there will be no impact on the General Fund until the investment is sold or impaired.

## Foreign exchange risk

The Council does not have any financial assets or liabilities denominated in foreign currencies, and thus has no exposure to loss arising from movements in exchange rates.

## **Refinancing and Maturity Risk**

The Council maintains a debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer term financial liabilities and longer term financial assets.

The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Council approved treasury and investment strategies address the main risks and the Finance team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Authority's day to day cash flow needs, and the spread of longer term investments provide stability of maturities and returns in relation to the longer term cash flow needs.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period:

	Approved minimum limits	Approved maximum limits	31 March 2020		31 March 2021	
	%	%	£million	%	£million	%
Less than 1 year	0%	10%	0.591	2.0%	0.603	2.1%
Between 1 and 2 years	0%	10%	0.602	2.0%	0.615	2.1%
Between 2 and 5 years	0%	30%	1.971	6.7%	2.101	7.3%
Between 5 and 10 years	0%	50%	2.714	9.2%	2.355	8.1%
More than 10 years	0%	100%	23.656	80.1%	23.270	80.4%
Total			29.534	100.0%	28.944	100.0%

# **39. ACCOUNTING POLICIES**

# a) General Principles

The **Statement of Accounts** summarises the Authority's transactions for the 2020/21 financial year and its position at the year end of 31 March 2021. The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015. These regulations require the accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21, supported by International Financial Reporting Standards (IFRS) (and statutory guidance issued under section 12 of the 2003 Act).

The accounting convention adopted in the **Statement of Accounts** is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

The accounting policies are applicable to all of the Council's transactions including those of the Collection Fund (council tax and business rates).

#### b) Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Authority transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority'
- Revenue from the provision of services is recognised when the Authority can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority'
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption; they are carried as inventories on the **Statement of Financial Position** (also known as the Balance Sheet).
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made'
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.

 Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the **Statement of Financial Position** (Balance Sheet). Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

The Council operates a de minimis policy for accruals. For revenue and capital the de minimis has remained at £5,000 in 2020/21.

# c) Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that are readily convertible to known amounts of cash with insignificant risk of change in value. Our policy is shown in the following table:

Type of Investment	Settlement Terms	Gain/Loss on Sale	Cash Equivalent
Money Market Fund	T + 0	x	$\checkmark$
Call Account	T + 0	x	$\checkmark$
Notice Deposit	Maturity	x	×
Term Deposit	T + 7 days	x	$\checkmark$
Other Term Deposits	Maturity	x	x

## Key: T = trade date

The Council's view is that investments made with an investment period of greater than 7 days would not be classified as cash equivalents because they are not sufficiently liquid to meet short term cash commitments.

In the **Cash Flow Statement**, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Authority's cash management.

# d) Material items of Income and Expense

When items of income and expense are material (in excess of £300,000), their nature and amount is disclosed separately, either on the face of the **Comprehensive Income and Expenditure Statement** (CIES) or in the notes to the accounts, depending on how significant the items are to an understanding of the Authority's financial performance.

# e) <u>Prior Period Adjustments, Changes in Accounting Policies and Estimates and</u> <u>Errors</u>

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

# f) Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- amortisation of intangible assets attributable to the service

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisations. These charges are therefore replaced by the contribution in the General Fund Balance – Minimum Revenue Provision (MRP), by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement, for the difference between the two.

# g) Employee Benefits

# **Benefits Payable during Employment**

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as

an expense for services in the year in which employees render service to the Authority. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

## **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Authority to end an officer's employment before the normal retirement date, or an officer's decision to accept voluntary redundancy in exchange for those benefits. These benefits are charged on an accruals basis to the appropriate service or, where applicable, to the Non Distributed Costs line in the **Comprehensive Income and Expenditure Statement**, to terminate at the earlier of when the Authority can no longer withdraw the offer of those benefits or when the Authority recognises costs for a restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Authority to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

## **Post-Employment Benefits**

Employees of the Authority are members of the Local Government Pensions Scheme, administered by Devon County Council. This scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees worked for the Authority.

The Local Government Scheme is accounted for as a defined benefits scheme in the following way:

- The liabilities of the Devon County Council Pension Fund attributable to the Council are
  included in the Statement of Financial Position (Balance Sheet) on an actuarial basis
  using the projected unit method i.e. an assessment of the future payments that will be
  made in relation to retirement benefits earned to date by employees, based on
  assumptions about mortality rates, employee turnover rates etc. and estimates of
  projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate.
- The assets of the pension fund attributable to the Council are included in the **Statement** of Financial Position (Balance Sheet) at their fair value.

For further information please refer to Note 36.

The change in the net pension liability is analysed into the following components:

## • Service cost comprising:

- current service cost the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked
- past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs
- net interest on the net defined benefit liability (asset), i.e. net interest expense for the Authority – the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period – taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.

## • Re-measurements comprising:

- the return on plan assets excluding amounts included in net interest on the net defined benefit liability (asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- contributions paid to the Devon County Council pension fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve to recount for retirement beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits earned by employees.

## **Discretionary Benefits**

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

# h) Events after the Reporting Period

Events after the Reporting Period are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue.

Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period

   the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the **Statement** of **Accounts**.

# i) Financial Instruments

## **Financial Liabilities**

Financial liabilities are recognised on the **Statement of Financial Position** (Balance Sheet) when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the *Financing and Investment Income and Expenditure* line in the **Comprehensive Income and Expenditure** Statement (CIES) for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For the borrowings held by the Council, this means that the amount presented in the **Statement** of **Financial Position** (Balance Sheet) is the outstanding principal repayable (plus accrued interest); and interest charged to the **CIES** is the amount payable for the year according to the loan agreement.

## **Financial Assets**

Financial assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cash flow characteristics.

The three main classes of financial assets are measured at:

- Amortised cost
- Fair value through profit or loss (FVPL), and
- Fair value through other comprehensive income (FVOCI)

The Council's business model is to hold investments to collect contractual cash flows i.e. payments of interest and principal. Most of the Council's financial assets are therefore classified at amortised cost, except for those whose contractual payments are not solely payment of principal and interest (i.e. where the cash flows do not take the form of a basic debt instrument).

## **Financial Assets Measured at Amortised Cost**

Financial assets measured at amortised cost are recognised on the **Statement of Financial Position** (Balance Sheet) when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the *Financing and Investment Income and Expenditure* line in the **Comprehensive Income and Expenditure Statement** (CIES) for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the financial assets held by the Council, this means that the amount presented in the **Statement of Financial Position** (Balance Sheet) is the outstanding principal receivable (plus accrued interest) and interest credited to the **CIES** is the amount receivable for the year in the loan agreement.

Any gains and losses that arise on the derecognition of an asset are credited or debited to the *Financing and Investment Income and Expenditure* line in the **CIES**.

## Financial Assets measured at Fair Value through other Comprehensive Income (FVOCI)

The Council has equity instruments designated at fair value through other Comprehensive Income (FVOCI).

The Council has made an irrevocable election to designate its equity instruments as FVOCI on the basis that it is held for non-contractual benefits, it is not held for trading but for strategic purposes.

The asset is initially measured and carried at fair value.

Dividend income is credited to *Financing and Investment Income and Expenditure* in the **Comprehensive Income and Expenditure Statement** when it becomes receivable by the Council.

Changes in fair value are posted to Other Comprehensive Income and Expenditure and are balanced by an entry in the Financial Instruments Revaluation Reserve.

When the asset is de-recognised, the cumulative gain or loss previously recognised in Other Comprehensive Income and Expenditure is transferred from the Financial Instruments Revaluation Reserve and recognised in the Surplus or Deficit on the Provision of Services.

## Expected Credit Loss Model

The Council recognises expected credit losses on all of its financial assets held at amortised cost (or where relevant FVOCI), either on a 12-month or lifetime basis. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors) held by the Council.

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

## Fair Value

The Council measures some of its assets and liabilities at their fair value at the end of the reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability at the measurement date.

The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place in the principal market for the asset or liability. The Authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the Authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of the Council's fair value measurement of its assets and liabilities are categorised within the fair value hierarchy as follows:

- Level 1 quoted prices (unadjusted) in active markets for identical assets or liabilities that the Authority can access at the measurement date.
- Level 2 inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 unobservable inputs for the asset or liability.

# j) Government Grants and Contributions

## General

Whether paid on account, by instalments or in arrears, Government grants and third party contributions and donations are recognised as due to the Authority when there is reasonable assurance that:

- the Authority will comply with the conditions attached to the payments and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the **Comprehensive Income** and **Expenditure Statement** until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the **Statement of Financial Position** (Balance Sheet) as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or *Taxation and Non-Specific Grant Income* (non ring-fenced revenue grants and all capital grants) in the **Comprehensive Income and Expenditure Statement**.

Where capital grants are credited to the **Comprehensive Income and Expenditure Statement**, they are reversed out of the *General Fund Balance* in the *Movement in Reserves Statement*. Where the grant has yet to be used to finance capital expenditure, it is posted to the *Capital Grants Unapplied Reserve*. Where it has been applied, it is posted to the *Capital Adjustment Account*. Amounts in the *Capital Grants Unapplied Reserve* are transferred to the *Capital Adjustment Account* once they have been applied to fund capital expenditure.

A Business Improvement District (BID) scheme operates in Tavistock. This scheme is funded by a BID levy paid by non-domestic ratepayers. The Council acts as an agent for the Tavistock

BID Company, the Council is the billing Authority and collects the levy on the BID company's behalf. No income or expenditure is included in the Comprehensive Income and Expenditure Statement, and any cash balance collected by the Council but not yet paid to the BID company at the year-end is carried in the Balance Sheet as a creditor.

## k) <u>Heritage Assets</u>

Heritage assets are assets that are held by the Authority principally for their contribution to knowledge or culture. The Council has reviewed its insurance and assets registers and has not identified any material assets that require disclosure.

## I) Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Authority as a result of past events (e.g. software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Authority. As with Property, Plant and Equipment a de minimis level of £10,000 has been set for capitalisation.

Intangible assets are measured initially at cost. Amounts are only revalued where the fair value of the assets held by the Authority can be determined by reference to an active market. In practice, no intangible asset held by the Authority meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over 3 years to the relevant service line(s) in the **Comprehensive Income and Expenditure Statement**.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation charges are not permitted to have an impact on the General Fund Balance. Therefore, these charges are reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account.

#### m) Investment Properties

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale. Investment properties are measured initially at cost and subsequently at fair value, based on the amount that would be received to sell an asset in an orderly transaction between market participants at the measurement date.

Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the **Comprehensive Income and Expenditure Statement**. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation

and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

## n) Jointly Controlled Operations

Jointly controlled operations are activities undertaken by the Council in conjunction with other partners that involve the use of the assets and resources of the partners rather than the establishment of a separate entity. The Council recognises on its **Statement of Financial Position** (Balance Sheet) the assets that it controls and the liabilities that it incurs and debits and credits the **Comprehensive Income and Expenditure Statement** with the expenditure it incurs and the share of income it earns from the activity of the operation.

## o) <u>Leases</u>

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets (i.e. embedded leases).

## The Authority as Lessee

## Finance Leases

The Council does not hold any finance leases as a lessee.

## **Operating Leases**

Rentals paid under operating leases are charged to the **Comprehensive Income and Expenditure Statement** as an expense of the services benefitting from use of the leased property, plant or equipment. Where material, charges are made on a straight line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

## The Authority as Lessor

#### Finance Leases

The Council does not hold any finance leases as a lessor.

#### **Operating Leases**

Where the Authority grants an operating lease over a property or an item of plant or equipment, the asset is retained in the **Statement of Financial Position** (Balance Sheet). Rental income is credited to the relevant line within the '*Cost of Services*' or '*Financing and Investment Income*' in the **Comprehensive Income and Expenditure Statement**. Where material, the rental income is credited on a straight line basis over the life of the lease, even if this does not match the pattern of payments.

#### p) Overheads and Support Services

Costs of overheads and support services are only recharged to services requiring full cost recovery including Salcombe Harbour. Apart from these exceptions support services are shown in the Customer Service and Delivery service group within the **Comprehensive Income and Expenditure Statement** in their own reporting segment, which is in line with the Council's internal reporting method.

#### q) Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

#### Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Authority and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

#### Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management

Assets are then carried in the **Statement of Financial Position** (Balance Sheet) using the following measurement bases:

- infrastructure, community assets and assets under construction depreciated historical cost
- all other assets current value, determined as the amount that would be paid for the asset in its existing use (existing use value EUV).

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

For non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

Assets included in the **Statement of Financial Position** (Balance Sheet) at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but at a minimum every five years. Increases in valuations are matched by credits to the *Revaluation Reserve* to recognise unrealised gains. Exceptionally, gains might be credited to the **Comprehensive Income and Expenditure Statement** where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the **Comprehensive Income and Expenditure Statement**.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

#### De minimis policy for capital controls and accounting purposes

CIPFA have not set specified de minimis levels and it is up to authorities to decide for themselves having regard to their particular circumstances.

In order to reduce the administrative burden a general de minimis limit of £10,000 has been set for the recognition of capital expenditure except for:

- Vehicles and Plant for which the limit is £7,000
- Loans which have no limit

#### **Component Accounting**

The International Financial Reporting Standards (IFRS) code requires separate accounting for depreciation of significant components of assets that are:

- acquired on or after 1 April 2010
- enhanced on or after 1 April 2010
- revalued on or after 1 April 2010

Where there is more than one significant part of the same asset which has the same useful life and depreciation method, such parts may be grouped in determining the depreciation charge.

Significant components which have different useful lives and/or depreciation methods, will be accounted for separately.

Where a component is replaced or restored, the carrying amount of the old component shall be derecognised and the new component reflected in the assets carrying amount, subject to the recognition principles of capitalising expenditure. Derecognition of a component from the **Statement of Financial Position** (Balance Sheet) takes place when no future economic benefits are expected from its use. Such recognition and derecognition takes place regardless of whether the replaced part has been depreciated separately.

Assets eligible to be considered for componentisation are those classified within the following categories:

- 1. Operational Buildings
- 2. Assets Held for Sale

The following will be considered outside the scope for componentisation:

- 1. Non-Depreciable Land
- 2. Assets Under Construction
- 3. Investment Properties
- 4. Infrastructure
- 5. Plant and Equipment
- 6. Community Assets
- 7. Intangible Assets

The criteria for components to be separately valued are that:

**De minimis threshold -** The overall gross asset value must be in excess of £400k to be considered for componentisation **and** 

*Materiality -* The component must have a minimum value of £200k or be at least 20% of the overall value of the asset (whichever is the higher) **and** 

Asset lives - The estimated life of the component is less than half of that of the main asset.

#### All three rules above must be met to consider componentisation. These rules will apply to revaluations and when replacing components within an asset.

Where enhancement is integral to the whole asset then unless there is significant evidence to the contrary, the asset life of the enhancement will have the same remaining life as the existing asset and will not be separately identified as a component.

Where assets are material and will therefore be reviewed for significant components, it is recommended that the **minimum** level of apportionment for the non-land element of assets is:

- Plant and equipment and engineering services
- Structure

The Valuer will assign to each standard property type a group of significant components common to all property assets within that property type.

Where a component is replaced the existing component shall be derecognised and the new component cost added to the carrying amount. The amount derecognised will be estimated based on the cost of the replacement part. This principle will apply to componentised and non-componentised assets.

Assets and asset components will be revalued in accordance with the annual valuation schedule agreed with the Valuer. The Valuer will be responsible for providing valuations apportioned in accordance with the assets property type.

#### Impairment

Assets are assessed at each year end as to whether there is any indication that an asset may be impaired. This formal impairment review is undertaken by the Council's Valuer. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the **Comprehensive Income and Expenditure Statement**.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the **Comprehensive Income and Expenditure Statement**, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

#### Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain Community Assets) and assets that are not yet available for use (i.e. assets under construction).

Deprecation is calculated on a straight-line allocation over the useful life of the asset. Useful lives are determined on a case by case basis. Typical and maximum useful lives are:

Asset	Typical Useful Life	Maximum Useful life
Buildings	Up to fifty years	Up to fifty years
Infrastructure	Up to forty years	Up to fifty years
Refuse vehicles	Up to seven years	Up to nine years
Light vans	Up to five years	Up to seven years
IT equipment	Up to three years	Up to three years

Where an item of Property, Plant and Equipment has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost, being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

#### Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the **Comprehensive Income and Expenditure Statement**. Gains in fair value are recognised only up to the amount of any losses previously recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as Held for Sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the **Statement of Financial Position** (Balance Sheet), whether Property, Plant and Equipment or Assets Held for Sale is written off to the *Other Operating Expenditure* line in the

**Comprehensive Income and Expenditure Statement** as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the **Comprehensive Income and Expenditure Statement** also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the *Revaluation Reserve* are transferred to the *Capital Adjustment Account*.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts.

The written-off value of disposals is not a charge against council tax, as the cost of assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

#### r) Provisions, Contingent Liabilities and Contingent Assets

#### Provisions

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the **Comprehensive Income and Expenditure Statement** in the year that the Council becomes aware of the obligation and are measured at the best estimate at the **Statement of Financial Position** (Balance Sheet) date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the **Statement of Financial Position** (Balance Sheet). Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received by the Authority.

#### **Contingent Liabilities**

A contingent liability arises where an event has taken place that gives the Authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the **Statement of Financial Position** (Balance Sheet) but disclosed in a note to the accounts. The Council operates a disclosure de minimis policy for contingent liabilities and assets of £50,000.

## **Contingent Assets**

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the **Statement of Financial Position** (Balance Sheet) but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

#### s) <u>Reserves</u>

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the *General Fund Balance* in the *Movement in Reserves Statement*. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the *Surplus or Deficit on the Provision of Services* in the **Comprehensive Income and Expenditure Statement**. The reserve is then appropriated back into the *General Fund Balance* in the *Movement in Reserves Statement* so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Authority – these reserves are explained in the relevant policies.

## t) <u>Revenue Recognition</u>

With the adoption of accounting standard IFRS 15, revenue is defined as income arising as a result of the Council's normal operating activities and where income arises from contracts with service recipients it is recognised when or as the Council has satisfied a performance obligation by transferring a promised good or service to the service recipient. Material revenue sources will be disclosed on the face of the **Consolidated Income and Expenditure Statement** and as part of Note 2, Material Items of Income and Expenditure.

Revenue is measured as the amount of the transaction price which is allocated to that performance obligation. Where the Council is acting as an agent of another organisation the amounts collected for that organisation are excluded from revenue.

The analysis carried out to date indicates that there will be no material impact on the revenue recognised in relation to the significant contracts entered into by the Council. A review will take place each year to identify whether any disclosure is necessary.

Further details of specific revenue recognition are provided in policies b) Accruals of Income and Expenditure and y) Accounting for Local Taxes.

## u) <u>Revenue Expenditure Funded from Capital under Statute (REFCUS)</u>

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the **Comprehensive Income and Expenditure Statement** in the year. Where the Authority has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

## v) <u>Section 106 Deposits</u>

Developer contributions are initially treated as Capital Receipts in Advance unless a clear capital use is identified in the terms of the agreement, in which case they are defined as Capital Contributions Unapplied.

## w) Shared Services

West Devon Borough Council and South Hams District Council have been in a shared services arrangement since 2007. Following the implementation of the joint Transformation Programme (T18), all of the Councils' non-manual workforce are shared across both Councils.

Officers have produced a methodology for recharging the salary costs of shared officers based on the most appropriate cost driver and ratio to best reflect the officer's split of workload between the two Councils. Examples of the cost drivers used are caseloads, call volumes, property numbers, number of claims or cases processed etc., and other methods such as time recording. The work carried out includes establishing from the Heads of Practice/Group Managers the relevant recharge requirements for all of the non-manual workforce. On an annual basis, the Audit Committee approve the methodology for recharging the salary cost of shared officers.

## x) <u>VAT</u>

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

## y) Accounting for Local Taxes

Billing authorities act as agents, collecting council tax and business rates on behalf of the major preceptors (including government for business rates) and, as principals, collecting council tax and business rates for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of council tax and business rates. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the

risks and rewards that the amount of council tax and business rates collected could be less or more than predicted.

#### Accounting for Council Tax and Business Rates

The council tax and business rates income included in the **Comprehensive Income and Expenditure Statement** is the Council's share of accrued income for the year. However, regulations determine the amount of council tax and business rates that must be included in the Council's *General Fund*. Therefore, the difference between the income included in the **Comprehensive Income and Expenditure Statement** and the amount required by regulation to be credited to the *General Fund* is taken to the *Collection Fund Adjustment Account* and included as a reconciling item in the *Movement in Reserves Statement*. The **Statement of Financial Position** (Balance Sheet) includes the Council's share of the end of year balances in respect of council tax and business rates relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

#### z) <u>Minimum Revenue Provision</u>

The Council is not required to use Council Tax to fund depreciation, revaluation and impairment losses or amortisation of non-current assets. However, it is required to make an annual contribution from revenue towards provision for the reduction in its overall borrowing requirement equal to either an amount calculated on a prudent basis or as determined by the Council in accordance with statutory guidance.

# 40. ACCOUNTING STANDARDS THAT HAVE BEEN ISSUED BUT HAVE NOT YET BEEN ADOPTED

The Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 (the Code) introduces changes in accounting policies that will have to be adopted fully by the Authority in the 2021/22 financial statements i.e. from 1 April 2021.

The Authority is required to disclose information relating to the impact of the accounting change on the financial statements as a result of the adoption by the Code of a new/amended standard that has been issued, but is not yet required to be adopted by the Authority.

It was originally envisaged that the financial impact of IFRS16 *Leases* would need to be disclosed in the 2019/20 Accounts. This standard will require local authorities that are lessees to recognise leases on their balance sheets as right-of-use assets with corresponding lease liabilities. However, CIPFA/LASAAC have deferred implementation of IFRS16 for local government until 1 April 2022 due to the COVID-19 pandemic. This is in line with decisions made by HM Treasury in respect of the UK public sector as a whole.

Following this deferral there are no changes in accounting requirements for 2021/22 that are anticipated to have a material impact on the Council's financial performance or financial position.

#### 41. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies set out in Note 39, the Authority has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

- There is a high degree of uncertainty about future levels of funding for local government. The Council is awaiting the announcement from the Government on the Comprehensive Spending Review for 2022/23. The other areas adding to the uncertainty are the postponement of the implementation of the Fair Funding Review, the future resetting of business rates baselines, the impact of the COVID19 pandemic on major income streams and the future of the New Homes Bonus scheme. Based on the S151 Officer's management assessment (which has included consideration of the Government support available, the Council's current level of reserves, the level of working capital including cash and investments, a sensitivity analysis on forecast cashflows, income from local taxation and borrowing headroom etc.), there is no material uncertainty and as a result the Accounts for 2020/21 are prepared on a going concern basis. Further detail is within the Narrative Statement under 'Going Concern'.
- The cost drivers used to apportion Shared Service costs are appropriate and result in recharges which fairly reflect actual workloads and costs. The methodology for the apportionment of costs (predominantly staffing costs) are split on a defined basis which reflects the level of caseload attributable to each individual service. The methodology and mechanisms used to calculate the cost allocations are reviewed and reported to the

Audit Committee on an annual basis. The final actual shared services split formulae are adjusted if they exceed a tolerance level of 3% from the original estimate.

• The Local Government Finance Act 2012 introduced a business rates retention scheme that enabled local authorities to retain a proportion of the business rates generated in their area, with effect from 1 April 2013. Provision is made for likely refunds of business rates as a result of appeals, against the rateable value of business properties. The appeals provision is based on the total value of outstanding appeals at the year-end as advised by the Valuation Office Agency. Using this information an assessment was made about the likely success rate of appeals and their value.

## **SECTION 4 COLLECTION FUND**

#### **COLLECTION FUND FOR THE YEAR ENDED 31 MARCH 2021**

This account reflects the statutory requirements for the Council as a billing Authority to maintain a separate Collection Fund. The statement shows the transactions of the billing Authority in relation to the collection from taxpayers and distribution to local authorities and the Government of council tax and business rates.

2019/20 Business Rates	2019/20 Council Tax		2020/21 Business Rates	2020/21 Council Tax
£000	£000	INCOME	£000	£000
	(41,219)	Income from Council Tax		(43,004)
(10,610)	-	Business Rates Receivable*	(4,608)	( · · · · · · · · · · · · · · · · · · ·
(268)	-	Transitional Relief	(15)	-
(10,878)	(41,219)		(4,623)	(43,004)
		EXPENDITURE		
		Precepts, Demands and Shares:		
4,957	-	Central Government	5,084	-
892	27,930	-	915	29,180
-	4,283	Devon & Cornwall Police Authority	-	4,493
99	1,746	Devon & Somerset Fire Authority	102	1,789
3,965	6,127	West Devon Borough Council (net including Towns/Parishes)	4,067	6,437
313	-	Business Rates written off and change in impairment allowance	665	-
-	719	Council Tax written off and change in impairment allowance	-	322
388	-	Business Rates increase/(decrease) in provision for appeals	206	-
82	-	Business Rates – Costs of collection	80	-
		Distribution/collection of previous year's estimated surplus/(deficit):		
390	-	Central Government	452	-
70	385	Devon County Council	(57)	304
-	54	Devon and Cornwall Police	-	47
8	24	Devon and Somerset Fire Authority	7	19 67
312	84	West Devon Borough Council	267	67
11,476	41,352		11,788	42,658
598	133	MOVEMENT ON BALANCE	7,165	(346)

# \* Business Rates Receivable in 2020/21 and the movement on the Collection Fund Balance

During 2020/21 local authorities received S31 grants to offset the business rate reliefs given to businesses during lockdown. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore Business Rates Receivable have reduced by £6.0m in 2020/21 leading to an overall deficit on the Business Rates Collection Fund of £7.22m as at 31 March 2021, a movement of £7.165m. The S31 compensation grant will be applied to the Collection Fund over the next three years to smooth the impact of the Business Rates deficit.

## 1. COUNCIL TAX AND COUNCIL TAX BASE

In 2020/21, the Council's average Band D Council Tax was £2,066.87. The charge for each band is a ratio of band D. The 2020/2021 charges therefore were:

Band	Ratio to	Band D	Council Tax (£)
Disabled			
Α		5/9	1,148.26
Α		6/9	1,377.91
В		7/9	1,607.57
С		8/9	1,837.22
D		1	2,066.87
E		11/9	2,526.17
F		13/9	2,985.48
G		15/9	3,444.78
н		18/9	4,133.74

These charges are before any appropriate discounts or benefits. The Council tax base, which is used in the tax calculation, is based on the number of dwellings in each band on the listing produced by the Listing Officer. This is adjusted for exemptions, discounts, disabled banding changes, appeals and new builds. The tax base estimate for 2020/21 was 20.271.71 as calculated below (20,176.57 in 2019/20).

	Dwellings per Valuation	Adjustment for Disabled Banding Appeals, Discounts and	Revised	Ratio to	Band D
Band	List	Exemptions	Dwellings	Band D	Equivalent
Dis A	-	8.50	8.50	5/9	4.72
Α	3,525	(623.75)	2,901.25	6/9	1,934.17
В	6,469	(757.25)	5,711.75	7/9	4,442.47
С	5,387	(506.50)	4,880.50	8/9	4,338.22
D	4,200	(295.75)	3,904.25	1	3,904.25
E	3,385	(244.00)	3,141.00	11/9	3,839.00
F	1,800	(81.75)	1,718.25	13/9	2,481.92
G	1,015	(82.75)	932.25	15/9	1,553.75
H	81	(10.50)	70.50	18/9	141.00
Total	25,862	(2,593.75)	23,268.25		22,639.50
Less allowance for non-collection			(679.18)		
Plus adjustment for armed forces dwellings			17.30		
Other adjustments including Council Tax Support (*			(1,705.91)		
Tax base	;				20,271.71

## 2. Rateable value

The total business rates rateable value at 31 March 2021 was £32,806,109. This compares to £32,483,174 at 31 March 2020. The standard non-domestic rate multiplier was 51.2p in 2020/21 (2019/2020 50.4p). Without reliefs this would generate a total income of £16,796,727.81 (2019/2020 £16,371,519.70). These figures are a snapshot only and differ from the value of business rate bills issued mainly due to changes in rateable values during the year, small business rate relief, void properties and charitable relief. In 2020/21 the Government also fully funded an expanded retail, hospitality and leisure relief scheme in response to the COVID-19 pandemic.

#### **SECTION 4 COLLECTION FUND**

#### **3. Collection Fund balance**

2019/20 Business Rates £000	2019/20 Council Tax £000		2020/21 Business Rates* £000	2020/21 Council Tax £000
(545)	(529)	Fund balance at 1 April	53	(396)
598	133	Deficit/(surplus) for year	7,165	(346)
53	(396)	Fund balance as at 31 March – deficit/(surplus)	7,218	(742)

# \*Business Rates Position 31 March 2021 (the deficit on the Collection Fund for Business Rates)

During 2020/21 local authorities received S31 grants to offset the business rate reliefs given to businesses during lockdown. Under current Collection Fund accounting rules, the S31 grants received in 2020/21 will not be discharged against the Collection Fund deficit until 2021/22 onwards. Therefore Business Rates Receivable have reduced by £6.0m in 2020/21 leading to an overall deficit on the Business Rates Collection Fund of £7.22m as at 31 March 2021. The S31 compensation grant will be applied to the Collection Fund over the next three years to smooth the impact of the Business Rates deficit.

The balance on the Collection Fund is split between the preceptors as follows:

2019/20 Business Rates £000	2019/20 Council Tax £000		2020/21 Business Rates* £000	2020/21 Council Tax £000
(91)	-	Central Government*	3,609	-
122	(275)	Devon County Council*	650	(518)
-	(43)	Devon and Cornwall Police	-	(81)
1	(17)	Devon and Somerset Fire Authority	72	(31)
32	(335)	Total deficit/(surplus) due to Preceptors	4,331	(630)
21	(61)	West Devon Borough Council	2,887	(112)
53	(396)	Fund balance as at 31 March – deficit/(surplus)**	7,218	(742)

# \*Business Rates Position 31 March 2021 (the deficit on the Collection Fund for Business Rates)

The deficit on the Business Rates Collection Fund as at 31 March 2021 of £7.22m is shared between the Preceptors and West Devon Borough Council as shown in the table above. The Preceptors element of this deficit is reflected in the significant increase in the Business Rates Debtor as at 31 March 2021 detailed in Note 15.

## The Authority's responsibilities

The Authority is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Corporate Director of Strategic Finance (Section 151 Officer)
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- approve the Statement of Accounts

#### The Chief Financial Officer's responsibilities

The Chief Financial Officer is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code').

In preparing this Statement of Accounts, the Chief Financial Officer has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the Code of Practice
- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities.
- assessed the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- used the going concern basis of accounting on the assumption that the functions of the Authority will continue in operational existence for the foreseeable future; and
- maintained such internal control as they determine is necessary to enable the preparation
  of financial statements that are free from material misstatement, whether due to fraud or
  error,

I certify that the Statement of Accounts gives a true and fair view of the financial position of the Authority at the reporting date and its income and expenditure for the year ended 31 March 2021.

The Statement of Accounts is unaudited and may be subject to change.

Lisa Buckle BSc (Hons), ACA Corporate Director of Strategic Finance (Section 151 Officer)

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**30<sup>th</sup> July 2021** 127

## SECTION 5 STATEMENT OF RESPONSIBILITIES / APPROVAL OF THE ACCOUNTS

## Approval of the Statement of Accounts

I confirm that these accounts were approved by the Audit Committee at its meeting held on TBA

Signed on behalf of West Devon Borough Council

.....

## **Councillor M Davies**

Chairman of the Audit Committee

## SECTION 6 AUDITORS REPORT

The Auditors' report will be received following the annual audit of the accounts.

## SECTION 7 GLOSSARY OF TERMS

## **GLOSSARY OF TERMS**

ACCRUALS	A sum included in the account to cover income or expenditure attributable to an accounting period for goods received or work done, but for which payment has not been received/made by the end date of the period for which the accounts have been prepared.
ACTUARIAL GAINS & LOSSES	These are changes in actuarial deficits or surpluses that arise because either actual experience or events have not been exactly the same as the assumptions adopted at the previous valuation (experience gains and losses) or the actuarial assumptions have changed.
BALANCES	The surplus or deficit on any account at the end of the year. Amounts in excess of that required for day to day working may be used to reduce the demand on the Collection Fund.
BUSINESS IMPROVEMENT DISTRICT (BID)	A Business Improvement District is a partnership between a local Authority and the local business community to develop projects and services that will benefit the trading environment within the boundary of a clearly defined commercial area.
CAPITAL EXPENDITURE	Expenditure on the acquisition of a fixed asset or expenditure which adds to and not merely maintains the value of an existing fixed asset.
CAPITAL RECEIPTS	Income received from sale of assets which is available to finance other capital expenditure or to repay debt on assets financed from loans.
CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY	The governing body responsible for issuing the statement of recommended practice to prepare the accounts.
COLLECTION FUND	A separate fund which must be maintained by a district for the proper administration of Council Tax and Non Domestic Rates.
CURRENT SERVICE	Amount chargeable to Services based on the Actuary's assessment of pension liabilities arising and chargeable to the financial year.

- **CURTAILMENTS** The amount the Actuary estimates as costs to the Authority of events that reduce future contributions to the scheme, such as granting early retirement.
- **DEFINED BENEFIT** SCHEME A pension or other retirement benefit scheme other than a defined contribution scheme. Usually, the scheme rules define the benefits independently of the contributions payable, and the benefits are not directly related to the investments of the scheme. The scheme may be funded or unfunded (including notionally funded).
- **DEMAND** The charging authorities own Demand is, in effect, its precept on the fund.
- **FAIR VALUE** The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date
- **FEES & CHARGES** In addition to the income from charge payers and the Governments, Local Authorities charge for services, including Planning Consents, Hire of Sporting Facilities, Car Parking etc.
- **FINANCIAL** A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another.

GOVERNMENTPayments by Central Government towards the cost of LocalGRANTSAuthority services, including both Revenue and Capital.

IMPAIRMENTProvisions against income to prudently allow for non-<br/>collectable amounts.ALLOWANCE ("BAD<br/>DEBT PROVISION")Provisions against income to prudently allow for non-<br/>collectable amounts.

**INTEREST COST** For the pension fund this represents the discount rate at the start of the accounting period applied to the liabilities during the year based on the assumptions at the start of the accounting period.

INTERNATIONALFormal fFINANCIALprofessiREPORTINGwithin itsSTANDARDS (IFRS) &accountTHE CODE OFStandarPRACTICE (CODE)Financia

Formal financial reporting standards adopted by the accounting profession and to be applied when dealing with specific topics within its accounting Code. The Code is based on approved accounting standards issued by the International Accounting Standards Board and interpretations of the International Financial Reporting Interpretations Committee, except where these are inconsistent with specific statutory requirements.

#### SECTION 7 GLOSSARY OF TERMS

LIBID

Acronym for the London Inter-bank Bid Rate, being the interest rate at which a market maker or underwriter will offer to buy bonds and securities.

- **MINIMUM REVENUE PROVISION (MRP)** This is a statutory requirement to make an annual calculation of an amount or MRP considered prudent to offset against borrowings made under the Prudential Borrowing rules.
- **PAST SERVICE COST** These will typically be additional benefits awarded on early retirement. This includes added years or augmentation and unreduced pension benefits awarded before eligible retirement age in the pension scheme.
- **PRECEPT** The levy made by precepting authorities including the County Council and Parish Councils, on the District Council requiring it to collect the required income from council taxpayers on their behalf.
- **PROJECTED UNIT**An accrued benefits valuation method in which the scheme<br/>liabilities make allowance for projected earnings. An accrued<br/>benefits valuation method is a valuation method in which the<br/>scheme liabilities at the valuation date relate to:
  - a) the benefits for pensioners and deferred pensioners (i.e. individuals who have ceased to be active members but are entitled to benefits payable at a later date) and their dependants, allowing where appropriate for future increases,
  - b) the accrued benefits for members in service on the valuation date.

The accrued benefits are the benefits for service up to a given point in time, whether vested rights or not. Guidance on the projected unit method is given in the Guidance Note GN26 issued by the Faculty and Institute of Actuaries.

- **RATEABLE VALUE** A value placed on all properties subject to Rating. The value is based on a national rent that property could be expected to yield after deducting the cost of repairs.
- **REVENUE**Recurring items of day to day expenditure consisting principally**EXPENDITURE**of Salaries and Wages, Debt Charges and general running<br/>expenses etc.

SETTLEMENTS	A settlement will generally occur where there is a bulk transfer out of the Pension Fund or from the employer's share of the Fund to a new contractor's share of the Fund as a result of an outsourcing. It reflects the difference between the IAS 19 liability transferred and the assets transferred to settle the liability.
STRAIN ON FUND CONTRIBUTIONS	Additional employers pension contributions as a result of an employee's early retirement

- **SUNDRY CREDITORS** Amounts owed by the Authority at 31 March.
- **SUNDRY DEBTORS** Amounts owed to the Authority at 31 March.